

Instructions For Claims Under the Family and Medical Leave Act*

Numbering of FMLA Instructions

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* These instructions and associated commentary address the Family & Medical Leave Act as amended through 2019. In 2020, as part of the federal response to the Covid-19 pandemic, Congress passed the Families First Coronavirus Response Act, 116 P.L. 127, 2020 Enacted H.R. 6201, 116 Enacted H.R. 6201, 134 Stat. 178, which included the Emergency Family and Medical Leave Expansion Act as well as the Emergency Paid Sick Leave Act. Since the Emergency FMLA, effective from April 1, 2020 until December 31, 2020, departs in significant respects from the “permanent” FMLA, these instructions do not purport to apply to claims under that statute.

1 10.4.4 Liquidated Damages

2 10.4.5 Nominal Damages

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Model

In this case the Plaintiff _____ has made a claim under the Family and Medical Leave Act, a Federal statute that prohibits an employer from interfering with or discriminating against an employee’s exercise of the right granted in the Act to a period of unpaid leave [because of a serious health condition] [where necessary to care for a family member with a serious health condition] [because of the birth of a son or daughter] [because of the placement of a son or daughter with the employee for adoption or foster care].

Specifically, [plaintiff] claims that [describe plaintiff’s claim of interference, discrimination, retaliation].

[Defendant] denies [describe defenses]. Further, [defendant] asserts that [describe any affirmative defenses].

I will now instruct you more fully on the issues that you must address in this case.

Comment

Referring to the parties by their names, rather than solely as “Plaintiff” and “Defendant,” can improve jurors’ comprehension. In these instructions, bracketed references to “[plaintiff]” or “[defendant]” indicate places where the name of the party should be inserted.

The Family and Medical Leave Act of 1993, 29 U.S.C. § 2601, et seq., (“FMLA”) was enacted to provide leave for workers whose personal or medical circumstances require that they take time off from work in excess of what their employers are willing or able to provide. *Victorelli v. Shadyside Hosp.*, 128 F.3d 184, 186 (3d Cir. 1997) (citing 29 C.F.R. § 825.101). The Act is intended “to balance the demands of the workplace with the needs of families . . . by establishing a minimum labor standard for leave” that lets employees “take reasonable leave for medical reasons, for the birth or adoption of a child, and for the care of a child, spouse or parent who has a serious health condition.” *Churchill v. Star Enters.*, 183 F.3d 184, 192 (3d Cir. 1999) (quoting 29 U.S.C. § 2601(b)(1), (2)).

The FMLA guarantees eligible employees 12 weeks of leave in a 1-year period following certain events: a serious medical condition; a family member’s serious illness; the arrival of a new son or daughter; or certain exigencies arising out of a family member’s service in the armed forces. 29 U.S.C. § 2612(a)(1). During the 12 week leave period, the employer must maintain the employee’s group health coverage. § 2614(c)(1). Leave must be granted, when “medically necessary,” on an intermittent or part-time basis. § 2612(b)(1). Upon the employee’s timely return,

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34 the employer must reinstate the employee to his or her former position or an equivalent, §
35 2614(a)(1), so long as the employee is able to perform the essential functions of that position.¹
36 The Act makes it unlawful for an employer to “interfere with, restrain, or deny the exercise of”
37 these rights, § 2615(a)(1); to “discharge or in any other manner discriminate against any individual
38 for opposing any practice made unlawful by [the FMLA],” § 2615(a)(2); and to retaliate against
39 those who file charges, give information, or testify in any inquiry related to an assertion of rights
40 under the Act, § 2615(b).² Violators are subject to payment of certain monetary damages and
41 appropriate equitable relief, § 2617(a)(1). The Act provides for liquidated (double) damages where
42 wages or benefits have been denied in violation of the Act, unless the defendant proves to the court
43 that the violation was in good faith.

44 *Special Provisions Concerning Servicemembers*

45 The 2008 amendments to the FMLA added provisions concerning leave relating to service
46 in the armed forces. See Pub. L. No. 110-181, Div. A, Title V, § 585, Jan. 28, 2008, 122 Stat. 129.
47 As further amended in 2009,³ Section 2612(a)’s list of leave entitlements includes leave “[b]ecause
48 of any qualifying exigency (as the Secretary shall, by regulation, determine) arising out of the fact
49 that the spouse, or a son, daughter, or parent of the employee is on covered active duty (or has
50 been notified of an impending call or order to covered active duty) in the Armed Forces.” 29 U.S.C.
51 § 2612(a)(1)(E). The 2008 amendments also created an entitlement to servicemember family leave:
52 “Subject to section 2613 of this title, an eligible employee who is the spouse, son, daughter, parent,
53 or next of kin of a covered servicemember shall be entitled to a total of 26 workweeks of leave

¹ “The FMLA does not require ‘an employer to provide a reasonable accommodation to an employee to facilitate his return to the same or equivalent position at the conclusion of his medical leave.’” *Macfarlan v. Ivy Hill SNF, LLC*, 675 F.3d 266, 271 (3d Cir. 2012) (quoting *Rinehimer v. Cemcolift, Inc.*, 292 F.3d 375, 384 (3d Cir. 2002)). Thus, a plaintiff asserting a violation of Section 2614(a)(1) must “establish not only that he was not returned to an equivalent position but also that he was able to perform the essential functions of that position.” *Rinehimer*, 292 F.3d at 384. See also *Budhun v. Reading Hosp. & Med. Ctr.*, 765 F.3d 245, 249, 254 (3d Cir. 2014) (holding that a reasonable jury could find that the plaintiff was able to perform the essential function of typing despite using only seven digits, where plaintiff’s doctor placed no restrictions on her (other than use of a splint), where plaintiff had previously completed her work in a fraction of the required time, and where her co-worker used the “hunt and peck” method for typing); 29 C.F.R. § 825.216(c) (“If the employee is unable to perform an essential function of the position because of a physical or mental condition ... the employee has no right to restoration to another position under the FMLA. The employer’s obligations may, however, be governed by the Americans with Disabilities Act (ADA), as amended. See § 825.702 ...”).

² As of spring 2016, 29 C.F.R. § 825.220(c) states: “The Act’s prohibition against interference prohibits an employer from discriminating or retaliating against an employee or prospective employee for having exercised or attempted to exercise FMLA rights.”

³ See the National Defense Authorization Act for Fiscal Year 2010, Pub. L. No. 111-84, October 28, 2009, 123 Stat 2190.

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54 during a 12-month period to care for the servicemember. The leave described in this paragraph
55 shall only be available during a single 12-month period.” *Id.* § 2612(a)(3). And the amendments
56 added a combined leave total where leave is taken under both subsection (a)(1) and subsection
57 (a)(3): “During the single 12-month period described in paragraph (3), an eligible employee shall
58 be entitled to a combined total of 26 workweeks of leave under paragraphs (1) and (3). Nothing in
59 this paragraph shall be construed to limit the availability of leave under paragraph (1) during any
60 other 12-month period.” *Id.* § 2612(a)(4).

61 These Instructions and Comments were drafted prior to the adoption of the 2008
62 amendments. The Committee has attempted to indicate places where the amendments provide a
63 different framework for service-related leaves. When litigating cases involving service-related
64 leaves, practitioners should review with care the FMLA’s provisions so as to note the special
65 FMLA provisions relating to such leaves.

66 *Employers Covered by the FMLA⁴*

67 A covered employer under the Act is one engaged in commerce or in an industry affecting
68 commerce who employs 50 or more employees for each working day during each of 20 or more
69 calendar workweeks in the current or preceding calendar year. 29 U.S.C. § 2611(4)(A)(i); 29
70 C.F.R. § 825.104(a).

71 29 U.S.C. § 2611(4)(A)(iii) provides that the term “employer” “includes any ‘public
72 agency’, as defined in section 203(x) of this title.” 29 U.S.C. § 203(x) defines “public agency” to
73 include, inter alia, state and local governments. *Nevada Department of Human Resources v. Hibbs*,
74 538 U.S. 721 (2003), upheld Congress’s power (under Section 5 of the Fourteenth Amendment)
75 to abrogate state immunity from suit for claims arising from the FMLA provision entitling covered
76 employees to take unpaid leave “[i]n order to care for the spouse, or a son, daughter, or parent, of
77 the employee, if such spouse, son, daughter, or parent has a serious health condition,” 29 U.S.C. §
78 2612(a)(1)(C). But in *Coleman v. Court of Appeals of Maryland*, 566 U.S. 30 (2012), five Justices
79 voted to strike down Congress’s attempt to abrogate state immunity from suit for claims arising
80 from Section 2612(a)(1)(D), which provides for unpaid leave when the employee himself or
81 herself has “a serious health condition.” *See id.* at 1338 (plurality opinion); *id.* at 1338-39 (Scalia,
82 J., concurring in the judgment).

83 29 U.S.C. § 2611(4)(A)(ii)(I) provides that the term “employer” encompasses “any person
84 who acts, directly or indirectly, in the interest of an employer to any of the employees of such
85 employer.” The Court of Appeals has held that this provision grounds individual liability for
86 supervisors acting on behalf of covered employers: “[A]n individual is subject to FMLA liability
87 when he or she exercises ‘supervisory authority over the complaining employee and was
88 responsible in whole or part for the alleged violation’ while acting in the employer’s interest.”

⁴ Much of the following analysis of the FMLA is adapted from the Comment to the Eighth Circuit Jury Instructions on FMLA claims, Instruction 5.80.

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89 *Haybarger v. Lawrence Cnty. Adult Prob. & Parole*, 667 F.3d 408, 417 (3d Cir. 2012) (quoting
90 *Riordan v. Kempiners*, 831 F.2d 690, 694 (7th Cir. 1987)). The *Haybarger* court held that this
91 liability extends to supervisors in public agencies. *See id.* at 410, 415.

92 *Employees Eligible for Leave*

93 Not all employees are entitled to leave under the FMLA. Before an employee can take
94 leave under the Act, the following eligibility requirements must be met: he or she must have been
95 employed by the employer for at least 12 months and must have worked at least 1,250 hours during
96 the previous 12-month period. 29 U.S.C. § 2611(2)(A). *See Erdman v. Nationwide Ins. Co.*, 582
97 F.3d 500, 504-06 (3d Cir. 2009) (discussing how to calculate the number of hours worked during
98 the relevant period). Spouses who are both eligible for FMLA leave and are employed by the same
99 covered employer may be limited by the employer to a combined total of 12 weeks of leave during
100 any 12-month period if the leave is taken 1) for the birth of the employee’s son or daughter or to
101 care for that newborn; 2) for placement of a son or daughter for adoption or foster care, or to care
102 for the child after placement; or 3) to care for the employee’s parent. 29 C.F.R. § 825.120(a)(3).
103 29 U.S.C. § 2612(f)(2) sets special provisions concerning servicemember family leaves taken by
104 spouses employed by the same employer.

105 *Family Members Contemplated by the FMLA*

106 Employees are also eligible for leave when certain family members – his or her spouse,
107 son, daughter, or parent – have serious health conditions. The FMLA defines “spouse” as “a
108 husband or wife, as the case may be.” 29 U.S.C. § 2611(13). As of spring 2016, the relevant DOL
109 regulation provides:

110 For purposes of this definition, husband or wife refers to the other person with
111 whom an individual entered into marriage as defined or recognized under state law
112 for purposes of marriage in the State in which the marriage was entered into or, in
113 the case of a marriage entered into outside of any State, if the marriage is valid in
114 the place where entered into and could have been entered into in at least one State.
115 This definition includes an individual in a same-sex or common law marriage that
116 either:

117 (1) Was entered into in a State that recognizes such marriages; or

118 (2) If entered into outside of any State, is valid in the place where entered
119 into and could have been entered into in at least one State.

120 29 C.F.R. § 825.122(b).

121 Under the FMLA, a son or daughter means a biological, adopted or foster child, a stepchild,
122 a legal ward, or a child of a person standing in loco parentis, who is either under age 18, or who is
123 age 18 or older but is incapable of self-care because of a mental or physical disability. 29 U.S.C.

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124 § 2611(12); 29 C.F.R. § 825.122(d). Persons with “in loco parentis” status under the FMLA
125 include those who had day-to-day responsibility to care for and financially support the employee
126 when the employee was a child. 29 C.F.R. § 825.122(d)(3). “Incapable of self-care” means that
127 the individual requires active assistance or supervision to provide daily self-care in three or more
128 of the activities of daily living or instrumental activities of daily living. 29 C.F.R. § 825.122(d)(1).
129 “Activities of daily living” include adaptive activities such as caring appropriately for one’s
130 grooming and hygiene, bathing, dressing and eating. *Id.* “Instrumental activities of daily living”
131 include cooking, cleaning, shopping, taking public transportation, paying bills, maintaining a
132 residence, using telephones and directories, using a post office, etc. *Id.* “Physical or mental
133 disability” means a physical or mental impairment that substantially limits one or more of the
134 major life activities of an individual. 29 C.F.R. § 825.122(d)(2). These terms are defined in the
135 same manner as they are under the Americans with Disabilities Act. *Id.*

136 “Parent” means “the biological parent of an employee or an individual who stood in loco
137 parentis to an employee when the employee was a son or daughter.” 29 U.S.C. § 2611(7). As the
138 regulations further explain, “[p]arent means a biological, adoptive, step or foster father or mother,
139 or any other individual who stood in loco parentis to the employee when the employee was a son
140 or daughter as defined in paragraph (d) of this section. This term does not include parents ‘in law.’
141 “ 29 C.F.R. § 825.122(c).

142 *Leave for Birth, Adoption or Foster Care*

143 The FMLA permits an employee to take leave because of the birth of the employee’s son
144 or daughter and to care for the child, and/or because of the placement of a son or daughter with the
145 employee for adoption or foster care. 29 U.S.C. § 2612(a); 29 C.F.R. § 825.100(a). The right to
146 take leave under the FMLA applies equally to male and female employees. A father as well as a
147 mother can take family leave for the birth, placement for adoption, or foster care of a child. 29
148 C.F.R. § 825.112(b). Circumstances may require that the FMLA leave begin before the actual date
149 of the birth of a child or the actual placement for adoption of a child. For example, an expectant
150 mother may need to be absent from work for prenatal care, or her condition may make her unable
151 to work. 29 C.F.R. § 825.120(a).

152 For methods of determining the amount of leave, see 29 C.F.R. § 825.200.

153 *What Constitutes a “Serious Health Condition?”*

154 The FMLA constitutes remedial legislation that must be construed broadly, including the
155 term “serious health condition.” *See Bonkowski v. Oberg Industries, Inc.*, 787 F.3d 190 (3d Cir.
156 2015) (quoting *Stekloff v. St. John’s Mercy Health Systems*, 218 F.3d 858, 862 (8th Cir. 2000)).
157 For discussion of this term, see Instruction and Comment 10.2.1.

158 *Certification of Medical Leave*

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160 The FMLA does not require an employee, in the first instance, to provide a medical
161 certification justifying a leave for a serious health condition. But it does allow the employer to
162 demand such a certification. The basic framework for such certifications is set by statute. *See* 29
163 U.S.C. § 2613(a) (authorizing employer to require that employee provide certification in support
164 of leave request); *id.* § 2613(b) (describing contents that render a certification sufficient); *id.*
165 § 2613(c) (authorizing employer to require a second opinion under certain circumstances); *id.*
166 § 2613(d) (providing for “[r]esolution of conflicting opinions”); *id.* § 2613(e) (authorizing
167 employer to “require . . . subsequent recertifications on a reasonable basis”); *id.* § 2613(f)
168 (addressing certifications relating to service in the Armed Forces). As of spring 2016, the
169 regulations fleshing out the certification mechanism can be found at 29 C.F.R. §§ 825.305 –
170 825.313. “If the employer determines that a certification is either incomplete or insufficient, it may
171 deny the requested leave on the basis of an inadequate certification. But it may only do so if it has
172 ‘provide[d] the employee with seven calendar days (unless not practicable under the particular
173 circumstances despite the employee’s diligent good faith efforts) to cure any such deficiency.’ “
174 *Hansler v. Lehigh Valley Hosp. Network*, 798 F.3d 149, 153 (3d Cir. 2015) (quoting 29 C.F.R.
175 § 825.305(c)). For a discussion of the employer’s right to request a medical certification that an
176 employee can return from leave to work without medical restrictions, see *Budhun v. Reading Hosp.*
177 *& Med. Ctr.*, 765 F.3d 245, 252-55 & n.4 (3d Cir. 2014) (discussing medical certification); *see*
178 *also* Comment 10.1.1 (discussing *Budhun*).

179 *Certification related to active duty or call to active duty*

180 29 U.S.C. § 2613(f) provides: “An employer may require that a request for leave under
181 section 2612(a)(1)(E) of this title be supported by a certification issued at such time and in such
182 manner as the Secretary may by regulation prescribe. If the Secretary issues a regulation requiring
183 such certification, the employee shall provide, in a timely manner, a copy of such certification to
184 the employer.”

185 *Ministerial exception*

186 With respect to claims for wrongful termination, the First Amendment’s religion clauses
187 give rise to an affirmative defense that “bar[s] the government from interfering with the decision
188 of a religious group to fire one of its ministers.” *Hosanna-Tabor Evangelical Lutheran Church &*
189 *Sch. v. EEOC*, 565 U.S. 171, 181, 195 n.4 (2012) (foreclosing a retaliation claim under the
190 Americans with Disabilities Act). *See also Our Lady of Guadalupe School v. Morrissey-Berru*,
191 140 S. Ct. 2049 (2020) (foreclosing discrimination claims under the Age Discrimination in
192 Employment Act and ADA). There is little doubt that the exception applies to other federal and
193 state antidiscrimination statutes regardless of whether the adverse action is based on religious or
194 secular concerns.

195 However, neither *Hosanna-Tabor* nor *Our Lady of Guadalupe* involved claims relating to
196 terms and conditions of employment as opposed to the selection and retention of “ministers.” Thus,
197 the application of those decisions to the FMLA is unclear. *See also Petruska v. Gannon Univ.*, 462

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198 F.3d 294, 308 n.11 (3d Cir. 2006) (noting that the Court was not deciding whether the ministerial
199 exception would bar claims for hostile work environment sexual harassment). For further
200 discussion of the ministerial exception, see Comment 5.0.

201 *Potential overlap between ADA reasonable-accommodation claims and FMLA claims*

202 Regulations and caselaw recognize the possibility that the same facts might (in certain
203 circumstances) ground both a reasonable-accommodation claim under the Americans With
204 Disabilities Act and a claim under Family and Medical Leave Act. “If an employee is a qualified
205 individual with a disability within the meaning of the ADA, the employer must make reasonable
206 accommodations, etc., barring undue hardship, in accordance with the ADA. At the same time, the
207 employer must afford an employee his or her FMLA rights. ADA’s ‘disability’ and FMLA’s
208 ‘serious health condition’ are different concepts, and must be analyzed separately.” 29 C.F.R. §
209 825.702(b). “[A] request for FMLA leave may qualify, under certain circumstances, as a request
210 for a reasonable accommodation under the ADA.” *Capps v. Mondelez Glob., LLC*, 847 F.3d 144,
211 156-57 (3d Cir. 2017) (upholding grant of summary judgment to defendant because, “even
212 assuming, *arguendo*, that Capps’ requests for intermittent FMLA leave constituted requests for a
213 reasonable accommodation under the ADA as well, Mondelez continued to approve Capps’
214 requested leave, and indeed, Capps took the requested leave,” with the result that “Capps received
215 the accommodation he asked for”).

10.1.1 Interference With Right to Take Leave

10.1.1 Elements of an FMLA Claim— Interference With Right to Take Leave

Model

[Plaintiff] claims that [defendant] interfered with [his/her] right to take unpaid leave from work under the Family and Medical Leave Act.

To prevail on this claim, [plaintiff] must prove all of the following by a preponderance of the evidence:

First: [Plaintiff] [or a family member as defined by the Act] had a [specify condition].⁵

Second: This condition was a “serious health condition,” defined in the statute as an illness, injury, impairment or physical or mental condition that involves either 1) inpatient care in a hospital or other care facility, or 2) continuing treatment by a health care provider.⁶

Third: [Plaintiff] gave appropriate notice of [his/her] need to be absent from work. “Appropriate notice” was given where,

[if [plaintiff] could foresee the need for leave, [he/she] notified [defendant] at least 30 days before the leave was to begin]⁷

[if [plaintiff] could not foresee the need for leave, [plaintiff] notified the defendant as soon as practicable after [he/she] learned of the need for leave].

[Plaintiff] was required to timely notify [defendant] of the need for leave, but [plaintiff] was not required to specify that the leave was sought under the Family and Medical Leave Act, nor was [plaintiff] required to mention that Act in the notice. Nor was

⁵ The Act also covers leave due to the birth of a son or daughter, the placement of a son or daughter with the employee for adoption or foster care, or certain exigencies arising out of a family member’s service in the armed forces. If such a ground raises disputed questions of fact for the jury to decide, the instruction can be altered accordingly. For example, with respect to leave due to active duty of a family member the instruction’s discussion of notice would require alteration. *See* 29 U.S.C. § 2612(e)(3).

⁶ If the court wishes to give a more detailed instruction on the term “serious health condition,” one is provided in 10.2.1.

⁷ This language may require tailoring, because the statute specifies somewhat different treatment of the notice of foreseeable leave depending on the type of reason for the leave. *See* 29 U.S.C. § 2612(e)(1) (notice where need “is foreseeable based on an expected birth or placement”); *id.* § 2612(e)(2) (notice where need “is foreseeable based on planned medical treatment”); *id.* § 2612(e)(3) (notice where need arises from exigency caused by specified person’s military service).

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[plaintiff] required to provide the exact dates or duration of the leave requested. [Moreover, [plaintiff] was not required to give [defendant] a formal written request for anticipated leave. Simple verbal notice is sufficient.] The critical question for determining “appropriate notice” is whether the information given to [defendant] was sufficient to reasonably apprise it of [plaintiff’s] request to take time off for a serious health condition.

Fourth: [Defendant] interfered with the exercise of [plaintiff’s] right to unpaid leave. Under the statute, “interference” can be found in a number of ways, including:

[Include any of the following factors raised by the evidence]

- 1) terminating employment;⁸
- 2) refusing to allow an employee to return to his or her job, or to an equivalent position, upon return from leave;⁹
- 3) ordering an employee not to take leave or discouraging an employee from taking leave;¹⁰ and
- 4) failing to provide an employee who gives notice of the need for a leave a written notice detailing the specific expectations and obligations of the employee and explaining any consequences of a failure to meet these obligations.

[However, interference cannot be found simply because [defendant] imposes reporting obligations for employees who are on leave. For example, an employer does not interfere with an employee’s right to take leave by establishing a policy requiring all employees to call in to report their whereabouts while on leave. The Family and Medical Leave Act does not prevent employers from ensuring that employees who are on leave do not abuse their leave.]

I instruct you that you do not need to find that [defendant] intentionally interfered with [plaintiff’s] right to unpaid leave. The question is not whether [defendant] acted with bad intent,

⁸ Whether termination constitutes interference under the FMLA depends on the circumstances. In *Ross v. Gilhuly*, 755 F.3d 185 (3d Cir. 2014), the Court of Appeals held that termination *after the end of FMLA leave and the employee’s return to work* did not count as interference. See *Ross*, 755 F.3d at 192 (“Because Ross received all of the benefits to which he was entitled by taking leave and then being reinstated to the same position from which he left ... he fails to make a prima facie showing of interference ...”).

⁹ If there is a dispute on whether the plaintiff was restored to an equivalent position, the court may wish to use Instruction 10.2.2 to instruct the jury more fully on what is a substantially equivalent position under the statute.

¹⁰ Where an employee complains solely of an employer’s *unsuccessful* attempt to discourage the taking of FMLA leave, it appears that no FMLA interference claim arises. See the Comment for a discussion of *Fraternal Order of Police v. City of Camden*, 842 F.3d 231, 245-46 (3d Cir. 2016).

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43 but rather whether [plaintiff] was entitled to a leave and [defendant] interfered with the exercise
44 of that leave.

45 **[Affirmative Defense:**

46 However, your verdict must be for [defendant] if [defendant] proves, by a preponderance
47 of the evidence, that [plaintiff] would have lost [his/her] job even if [he/she] had not taken leave.
48 For example, if [defendant] proves that [plaintiff]’s position was going to be eliminated even if
49 [she/he] would not have been on leave, then you must find for [defendant]].

50

51 **Comment**

52 29 U.S.C. § 2615(a)(1) provides that “[i]t shall be unlawful for any employer to interfere
53 with, restrain, or deny the exercise of or the attempt to exercise, any right provided under [the
54 FMLA].” Claims brought under § 2615(a)(1) are denominated “interference” claims. A plaintiff
55 asserting an FMLA claim must prove that “(1) he or she was an eligible employee under the
56 FMLA; (2) the defendant was an employer subject to the FMLA’s requirements; (3) the plaintiff
57 was entitled to FMLA leave; (4) the plaintiff gave notice to the defendant of his or her intention to
58 take FMLA leave; and (5) the plaintiff was denied benefits to which he or she was entitled under
59 the FMLA.” *Ross v. Gilhuly*, 755 F.3d 185, 191-92 (3d Cir. 2014) (quoting *Johnson v. Cmty. Coll.*
60 *of Allegheny Cnty.*, 566 F. Supp. 2d 405, 446 (W.D. Pa. 2008)).¹¹ The first two of the elements
61 listed in *Ross* (eligible employee, and covered employer) are discussed in Comment 10.0.

62 The court in *Parker v. Hahnemann University Hospital*, 234 F. Supp. 2d 478, 483 (D.N.J.
63 2002), provides helpful background on the gravamen of a claim brought under § 2615(a)(1):

64 The first theory of recovery under the FMLA is the entitlement, or
65 interference, theory. It is based on the prescriptive sections of the FMLA which
66 create substantive rights for eligible employees. Eligible employees are entitled to
67 up to twelve weeks of unpaid leave per year because of a serious health condition,
68 a need to care for a close family member with a serious health condition, or a birth,
69 adoption, or placement in foster care of a child. An employee is also entitled to
70 intermittent leave when medically necessary, 29 U.S.C. § 2612(b), and to return

¹¹ The Court of Appeals has also stated a two-element test for an interference claim: “an employee ‘only needs to show that [1] he was entitled to benefits under the FMLA and [2] that he was denied them.’” *Budhun v. Reading Hosp. & Med. Ctr.*, 765 F.3d 245, 252 (3d Cir. 2014) (alterations in original) (quoting *Callison v. City of Phila.*, 430 F.3d 117, 119 (3d Cir. 2005)). “[T]he first four elements of [*Ross*’s] longer test largely collapse into the first element of the *Callison* formulation because in order to be entitled to benefits, an employee must be eligible for FMLA protections and leave, work for a covered employer, and provide sufficient notice.” *Budhun*, 765 F.3d at 252 n.2.

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71 after a qualified absence to the same position or to an equivalent position, 29 U.S.C.
72 § 2614(a)(1). . . .

73 An employee can allege that an employer has violated the FMLA because
74 she was denied the entitlements due her under the Act. 29 U.S.C. § 2615(a)(1). In
75 such a case, the employee only needs to show she was entitled to benefits under the
76 FMLA and that she was denied them. She does not need to show that the employer
77 treated other employees more or less favorably and the employer cannot justify its
78 action by showing that it did not intend it or it had a legitimate business reason for
79 it. The action is not about discrimination; it is about whether the employer provided
80 its employees the entitlements guaranteed by the FMLA.

81 *See also Callison v. City of Philadelphia*, 430 F.3d 117, 119 (3d Cir. 2005) (no showing of
82 discrimination is required for an interference, as that claim is made if the employee shows “that he
83 was entitled to benefits under the FMLA and that he was denied them.”); *Ross*, 755 F.3d at 192
84 (noting that the plaintiff need not show disparate treatment; that the defendant does not avoid
85 liability by showing a legitimate business purpose; and that the *McDonnell Douglas* burden-
86 shifting scheme is not necessary because FMLA interference claims concern interference rather
87 than discrimination).

88 Because the issue in interference claims is not discrimination but interference with an
89 entitlement, courts have found that the plaintiff is not required to prove intentional misconduct.
90 *See, e.g., Lichenstein v. Univ. of Pittsburgh Med. Ctr.*, 691 F.3d 294 (3d Cir. 2012).

91 An interference claim is predicated on the employer’s denial of a statutory entitlement, but
92 the statute does not expressly limit the ways in which interference may occur. *Cf. Muldrow v. City*
93 *of St. Louis*, 144 S. Ct. 967 (2022) (Title VII suit may be brought when the plaintiff suffers some
94 harm in a term or condition of employment). But an FMLA plaintiff must identify the benefit to
95 which he or she is entitled under the statute and establish that the employer failed to provide that
96 benefit or otherwise sought to discourage the use of FMLA leave. The examples listed in the
97 Instructions are the most common benefits which may be denied or discouraged, but others are
98 possible. In any case, the instructions should be clear as to the claimed entitlement and the
99 employer’s wrongful conduct.

100 *Affirmative Defense Where Employee Would Have Lost the Job Even if Leave Had Not Been Taken*

101 After taking a qualified leave, the employee is generally entitled to reinstatement in the
102 same or a substantially equivalent job. However, this is not the case if the employee would have
103 lost her job even if she had not taken leave. As the court put it in *Parker*, “the FMLA does not give
104 the employee on protected leave a bumping right over employees not on leave.” 234 F. Supp. at
105 486.
106

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107 The *Parker* court considered which party had the burden of proof on whether the employee
108 would have lost her job even if she had not taken leave. The court noted that Department of Labor
109 regulations interpreting the FMLA place the burden of proof on the employer. 29 C.F.R. §
110 825.216(a)(1). The Court of Appeals appears to have adopted the approach that places the burden
111 on the defendant to prove that the plaintiff would have lost her job even if she hadn't taken FMLA
112 leave. See *Lichtenstein*, 691 F.3d at 312 (“UPMC ... can defeat Lichtenstein’s claim if it can
113 demonstrate that Lichtenstein was terminated for reasons ‘unrelated to’ her exercise of rights.”).
114 Accordingly, the instruction places the burden of proof on the defendant to show that the plaintiff
115 would have lost her job even if she had not taken leave.

116 *The Meaning of “Interference”*

117 “[F]iring an employee for [making] a valid request for FMLA leave may constitute
118 interference with the employee’s FMLA rights as well as retaliation against the employee.”
119 *Erdman v. Nationwide Ins. Co.*, 582 F.3d 500, 509 (3d Cir. 2009); see also *Budhun v. Reading*
120 *Hosp. & Med. Ctr.*, 765 F.3d 245, 256 (3d Cir. 2014) (“[A]n employee’s leave need not have been
121 approved by his or her employer in order for an employee to invoke rights under the act because
122 an employee can state an interference claim even if his or her leave is *never* approved.” (citing 29
123 C.F.R. § 825.220(b))). Compare *Lichtenstein*, 691 F.3d at 312 n.25 (stating that “[i]t is not clear
124 ... that *Erdman* necessarily guarantees that plaintiffs have an automatic right to claim interference
125 where, as here, the claim is so clearly redundant to the retaliation claim,” but not deciding that
126 question); *Ross v. Gilhuly*, 755 F.3d 185, 192 (3d Cir. 2014) (holding that termination *after the*
127 *end of FMLA leave and the employee’s return to work* did not count as interference); *Capps v.*
128 *Mondelez Glob., LLC*, 847 F.3d 144, 156 (3d Cir. 2017) (citing *Ross* and holding that “[u]nder the
129 specific circumstances in this case” termination after employee’s return from FMLA leave did not
130 give rise to an FMLA interference claim).

131 29 C.F.R. § 825.220(b) defines “interference” as including “not only refusing to authorize
132 FMLA leave, but discouraging an employee from using such leave.” The Court of Appeals has
133 adopted the view that unsuccessful attempts to discourage leave do not constitute interference. In
134 *Fraternal Order of Police v. City of Camden*, 842 F.3d 231, 245 (3d Cir. 2016), the plaintiff based
135 his FMLA-interference claim on the fact that, though he was approved for (and took) FMLA leave
136 to care for his mother, he was “warned that he was using too much leave”; “placed in the ‘Chronic
137 Sick Category’ “ and warned of eventual future discipline; and “visited ... at home while he was
138 on leave.” *Fraternal Order of Police*, 842 F.3d at 245. The Court of Appeals, noting that the
139 plaintiff relied both on 29 C.F.R. § 825.220(b) and on *Shtab*, rejected the plaintiff’s arguments on
140 two grounds. First, it held that the level of discouragement was insufficient to constitute
141 interference. See *Fraternal Order of Police*, 842 F.3d at 246 (“Camden officials only visited
142 Officer Holland once while he was on leave, and we agree that this was minimally intrusive....
143 Camden’s actions ... were not beyond the limitations the FMLA places on employers attempting
144 to manage their workplaces....”). Second, the Court of Appeals stressed that the FMLA authorizes
145 no remedy unless the plaintiff has been harmed by the defendant’s conduct. See *id.* (“Officer

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146 Holland does not allege he was actually denied FMLA leave. In fact, he concedes that he was able
147 to take time off to care for his mother.”).

148
149 As the preceding discussion suggests, the FMLA does not prohibit reasonable attempts by
150 the employer to protect against abuses in taking leave. Thus, in *Callison v. City of Philadelphia*,
151 430 F.3d 117, 121 (3d Cir. 2005), the employer imposed a requirement on all employees taking
152 sick leave that they “notify the appropriate authority or designee when leaving home and upon
153 return” during working hours. The plaintiff argued that the call-in requirement constituted
154 interference with his FMLA leave, which he interpreted as a right to be “left alone.” *Id.* But the
155 court disagreed, stating that the FMLA does not prevent employers “from ensuring that employees
156 who are on leave from work do not abuse their leave.” *Id.* Bracketed material in the instruction is
157 consistent with the *Callison* decision.

158 The Court of Appeals addressed interference with the employee’s right to return to work
159 in *Budhun v. Reading Hosp. & Med. Ctr.*, 765 F.3d 245 (3d Cir. 2014). Viewing the facts in the
160 light most favorable to Budhun, the Court of Appeals held that Budhun invoked her right to return
161 by stating in an August 12 email that she would return on August 16 and by attaching a doctor’s
162 note stating that she had no restrictions. *See id.* at 249, 252. The fact that the doctor’s note spoke
163 only in general terms (and did not address Budhun’s ability to perform specific tasks) did not make
164 the certification inadequate, because Budhun’s employer had not included (in its individualized
165 FMLA notice to Budhun) “a list of essential functions” for Budhun’s job. *Id.* at 253. Moreover,
166 a subsequent equivocation by the doctor (stating that Budhun should instead be off work until
167 September 8) did not alter the analysis because that statement post-dated the employer’s directive
168 to Budhun “that she could not return to work until she had full use of all ten fingers.” *Id.* (The
169 *Budhun* court was applying 29 C.F.R. § 825.312 as it stood in 2010, *see Budhun*, 765 F.3d at 251
170 n.1; the version in effect as of spring 2016 is materially similar.)

171 Employers are permitted to consider an employee’s FMLA absence when allocating
172 performance bonuses. Thus, in *Sommer v. Vanguard Group*, 461 F.3d 397, 401 (3d Cir. 2006),
173 the court held that the employer was not liable for interference under the FMLA when it refused
174 to award the plaintiff a full annual bonus payment under its Partnership Plan, but instead awarded
175 him a payment prorated on the basis of the time he was absent on FMLA leave. Parsing the FMLA
176 regulations, the Court differentiated between a bonus program based upon “production,” and a
177 bonus plan dependent upon the absence of an occurrence—such as a bonus for no absences or no
178 injuries. The FMLA permits employers to consider an FMLA absence in assessing productivity; it
179 does not, however, allow an employer to deny benefits that are based on an absence of an
180 occurrence. The *Sommer* Court found that the employer’s partnership plan was a performance
181 plan, because awards were contingent on performance of a certain number of hours per year.

182 *Notice Requirements*

183 Both the employee and the employer have notice obligations under the FMLA. The Court
184 of Appeals has described the employer’s notice obligations thus:

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185 The FMLA requires employers to provide employees with both general and
186 individual notice about the FMLA. To meet the general notice requirements, an
187 employer must post a notice of FMLA rights on its premises. *See* § 2619(a).
188 Because employers have some discretion in the way FMLA policies are
189 implemented, employers must also include information regarding the employer’s
190 FMLA policies in a handbook or similar publication. *See* 29 CFR § 825.300.

191 In addition, regulations issued by the Department of Labor require that an
192 employer give employees individual written notice that an absence falls under the
193 FMLA, and is therefore governed by it. 29 CFR § 825.208; *Conoshenti v. Public*
194 *Serv. Elec. & Gas Co.*, 364 F.3d 135, 142 (3d Cir. 2004) (“the regulations require
195 employers to provide employees with individualized notice of their FMLA rights
196 and obligations.”). Thus, once an employer is on notice that an employee is taking
197 FMLA-qualifying leave, the employer must: (1) within five business days notify
198 the employee of his or her eligibility to take FMLA leave, 29 C.F.R. §
199 825.300(b)(1); (2) notify the employee in writing whether the leave will be
200 designated as FMLA leave, 29 C.F.R. § 825.300(d)(1); (3) provide written notice
201 detailing the employee’s obligations under the FMLA and explaining any
202 consequences for failing to meet those obligations, § 825.300(c)(1); and (4) notify
203 the employee of the specific amount of leave that will be counted against the
204 employee’s FMLA leave entitlement, § 825.300(d)(6).

205 *Lupyan v. Corinthian Colls. Inc.*, 761 F.3d 314, 318 (3d Cir. 2014).

206 The statute sets out the employee’s notice obligations in cases where the need for leave is
207 foreseeable. *See* 29 U.S.C. § 2612(e).¹² As of spring 2016, regulations setting out the employee’s
208 notice obligations in cases where the need is unforeseeable are codified at 29 C.F.R. § 825.303.
209 “How the employee’s notice is reasonably interpreted is generally a question of fact, not law.”
210 *Lichtenstein*, 691 F.3d at 303. The Court of Appeals emphasized in *Sarnowski v. Air Brooke*
211 *Limousine, Inc.*, 510 F.3d 398, 402 (3d Cir. 2007), that the employee notice requirement is to be
212 flexibly applied. The court observed that the notice need not be in writing, and that “employees
213 may provide FMLA qualifying notice before knowing the exact dates or duration of the leave they
214 will take.” The *Sarnowski* court concluded that the critical question for the employee’s attempt to
215 notify is “whether the information imparted to the employer is sufficient to reasonably apprise it
216 of the employee’s request to take time off for a serious health condition.” *See also Lichtenstein*,
217 691 F.3d at 305 (“The regulations state that if an employee’s initial notice reasonably apprises the
218 employer that FMLA may apply, it is the employer’s burden to request additional information if
219 necessary.”). The Instruction contains language that is consistent with this liberal interpretation
220 of the FMLA notice requirement.

¹² The 2008 amendments added a special provision concerning notice for leave due to active duty of a family member. *See* 29 U.S.C. § 2612(e)(3).

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221 *Consequences of Employer's Failure to Comply With the Notice Requirement*

222 In *Ragsdale v. Wolverine World Wide, Inc.*, 535 U.S. 81, 90 (2002), the Court invalidated
223 a regulation promulgated by the Department of Labor which had provided that if the employer
224 does not give proper notice, the employee's leave could not be counted against the 12-week FMLA
225 period. In that case, the employee took a 30 week leave, and the employer had not given proper
226 notice that the leave would count against her FMLA entitlement. Under the terms of the regulation,
227 this meant that the employee would be entitled to 12 more weeks of leave after the 30 already
228 taken. *Id.* The Court held that the regulation was beyond the Secretary of Labor's authority,
229 because it was not sufficiently tied to the interests protected by the FMLA:

230 The challenged regulation is invalid because it alters the FMLA's cause of action
231 in a fundamental way: It relieves employees of the burden of proving any real
232 impairment of their rights and resulting prejudice. . . . [The regulation] transformed
233 the company's failure to give notice -- along with its refusal to grant her more than
234 30 weeks of leave -- into an actionable violation of § 2615. This regulatory sleight
235 of hand also entitled Ragsdale to reinstatement and backpay, even though
236 reinstatement could not be said to be "appropriate" in these circumstances and
237 Ragsdale lost no compensation "by reason of" Wolverine's failure to designate her
238 absence as FMLA leave. By mandating these results absent a showing of
239 consequential harm, the regulation worked an end run around important limitations
240 of the statute's remedial scheme.

241 *Id.* at 90-91.

242 The Court of Appeals has emphasized that the Supreme Court, while invalidating the
243 regulation at issue in *Ragsdale*, did not question the validity of the regulations setting out the
244 FMLA notice requirements. *Conoshenti v. Public Service Electric & Gas Co.*, 364 F.3d 135, 143
245 (3d Cir. 2004). The *Conoshenti* court noted that the regulations require "employers to provide
246 employees with individualized notice of their FMLA rights and obligations" by designating leave
247 as FMLA-qualifying, and giving notice of the designation to the employee. *Id.* at 142. Moreover,
248 each time the employee requests leave, the employer must, within a reasonable time "provide the
249 employee with written notice detailing the specific expectations and obligations of the employee
250 and explaining any consequences of a failure to meet these obligations." *Id.* (quoting 29 C.F.R. §
251 825.301(b)(1), (c)). The plaintiff in *Conoshenti* alleged that the employer's failure to give proper
252 notice under the regulations interfered with his ability to exercise his right to an FMLA leave. *Id.*
253 Specifically, had he received the proper notice, he would have been able to make an informed
254 decision about structuring his leave and would have structured it, and his plan of recovery, in such
255 a way as to preserve the job protection afforded by the FMLA. *Id.* at 142-43. The Court of Appeals
256 concluded that "this is a viable theory of recovery," and in doing so addressed the defendant's
257 argument that any reliance on the notice provisions in the regulations was prohibited by *Ragsdale*.
258 *Id.* at 143. The court stated that the *Ragsdale* Court "expressly noted that the validity of notice
259 requirements of the regulations themselves was not before it. Accordingly, *Ragsdale* is not

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260 dispositive of anything before us.” *Id.*; *see also Lupyan*, 691 F.3d at 321, 323 (holding that
261 employer could not rely on “mailbox rule” to obtain summary judgment based on its assertion that
262 it mailed individual FMLA notice to plaintiff, because “evidence sufficient to nullify the
263 presumption of receipt under the mailbox rule may consist solely of the addressee’s positive denial
264 of receipt, creating an issue of fact for the jury“; and further holding that plaintiff established a
265 material question of fact on her interference claim by asserting “that, had she known her leave fell
266 under the FMLA, she would have expedited her return and rejoined CCI before she exhausted her
267 twelve weeks of leave and was effectively terminated”).

268 However, *Ragsdale* did support the court of appeals’ more recent conclusion that a prior
269 version of 29 C.F.R. § 825.110(d) – which provided, at the relevant time, that “[i]f the employer
270 fails to advise the employee whether the employee is eligible prior to the date the requested leave
271 is to commence, the employee will be deemed eligible” – was invalid. *Erdman v. Nationwide Ins.*
272 *Co.*, 582 F.3d 500, 506 (3d Cir. 2009). The Court of Appeals further explained that this holding
273 was “consistent with the recent amendment to § 825.110, which removed the remedial eligibility
274 provision in light of [*Ragsdale*’s] pronouncement that a remedial eligibility provision in 29 C.F.R.
275 § 825.700 was invalid for similar reasons.” *Id.* at 507.

276 *Consequences of Employer’s Failure to Permit Cure of Certification*

277 A plaintiff can state an interference claim under Section 2615(a)(1) based on the
278 employer’s failure to comply with regulations permitting the employee to cure an
279 incomplete or insufficient medical certification: Just like employers must advise
280 their employees of their rights under the Act, 29 C.F.R. § 825.300, they also must
281 advise their employees of deficiencies in their medical certifications and provide
282 them with an opportunity to cure, *id.* § 825.305(c). These modest burdens imposed
283 on employers help ensure that employees are equipped with at least basic
284 information about the Act’s requirements and have an opportunity to exercise their
285 rights in a meaningful way. And to encourage employer compliance, the regulations
286 provide injured employees with a cause of action for interference. *See* 29 C.F.R. §
287 825.220(b) (“Any violations of the Act or of these regulations constitute interfering
288 with, restraining, or denying the exercise of rights provided by the Act.”).

289 *Hansler v. Lehigh Valley Hosp. Network*, 798 F.3d 149, 157 (3d Cir. 2015); *see also id.* at 156
290 (“Assuming that she can prove she was denied benefits to which she was otherwise entitled,
291 Hansler may premise her interference claim on these alleged regulatory violations.”).

1 **10.1.2 Elements of an FMLA Claim — Discrimination — Mixed-Motive**

2 **Model**

3 [Plaintiff] claims that [he/she] was discriminated against for exercising the right to unpaid
4 leave under the Family and Medical Leave Act. In order for [plaintiff] to recover on this
5 discrimination claim against [defendant], [plaintiff] must prove that [defendant] intentionally
6 discriminated against [plaintiff]. This means that [plaintiff] must prove that [his/her] taking leave
7 was a motivating factor¹³ in [defendant’s] decision to [describe action] [plaintiff].

8 To prevail on this claim, [plaintiff] must prove all of the following by a preponderance of
9 the evidence:

10 First: Plaintiff [or a family member as defined by the Act] had a [specify condition].¹⁴

11 Second: This condition was a “serious health condition,” defined in the statute as an illness,
12 injury, impairment or physical or mental condition that involves either 1) inpatient care in
13 a hospital or other care facility, or 2) continuing treatment by a health care provider.¹⁵

14 Third: [Plaintiff] gave appropriate notice of [his/her] need to be absent from work.
15 “Appropriate notice” was given where,

16 [if [plaintiff] could foresee the need for leave, [he/she] notified [defendant] at least
17 30 days before the leave was to begin]

18 [if [plaintiff] could not foresee the need for leave, [plaintiff] notified the defendant
19 as soon as practicable after [he/she] learned of the need for leave].

20 [Plaintiff] was required to timely notify [defendant] of the need for leave, but
21 [plaintiff] was not required to specify that the leave was sought under the Family and
22 Medical Leave Act, nor was [plaintiff] required to mention that Act in the notice. Nor was
23 [plaintiff] required to provide the exact dates or duration of the leave requested. [Moreover,

13 See the Comment for discussion of the choice between the phrases “motivating factor” and “negative factor.”

14 The Act also covers leave due to the birth of a son or daughter, the placement of a son or daughter with the employee for adoption or foster care, or certain exigencies arising out of a family member’s service in the armed forces. If such a ground raises disputed questions of fact for the jury to decide, the instruction can be altered accordingly. For example, with respect to leave due to active duty of a family member the instruction’s discussion of notice would require alteration. See 29 U.S.C. § 2612(e)(3).

15 If the court wishes to give a more detailed instruction on the term “serious health condition,” one is provided in 10.2.1.

10.1.2 Discrimination – Mixed-Motive

24 [plaintiff] was not required to give [defendant] a formal written request for anticipated
25 leave. Simple verbal notice is sufficient.] The critical question for determining “appropriate
26 notice” is whether the information given to [defendant] was sufficient to reasonably apprise
27 it of [plaintiff’s] request to take time off for a serious health condition.

28 Fourth: [Plaintiff] [was not reinstated in [his/her] job upon return from leave] [was not
29 placed in a substantially equivalent position upon [his/her] return from leave]¹⁶ [was
30 terminated after returning from leave] [was demoted after returning from leave].¹⁷

31 Fifth: [Plaintiff’s] taking leave was a motivating factor in [defendant’s] decision [not to
32 reinstate, to terminate, etc.] [plaintiff].

33 Although [plaintiff] must prove that [defendant] acted with the intent to discriminate,
34 [plaintiff] is not required to prove that [defendant] acted with the particular intent to violate
35 [plaintiff’s] federal rights.

36 In showing that [plaintiff’s] taking leave was a motivating factor for [defendant’s] action,
37 [plaintiff] is not required to prove that the leave was the sole motivation or even the primary
38 motivation for [defendant’s] decision. [Plaintiff] need only prove that [his/her] taking leave played
39 a motivating part in [defendant’s] decision even though other factors may also have motivated
40 [defendant].

41 **[For use where defendant sets forth a “same decision” affirmative defense:¹⁸**

42 If you find in [plaintiff’s] favor with respect to each of the facts that [plaintiff] must prove,
43 you must then decide whether [defendant] has shown that [defendant] would have made the same
44 decision with respect to [plaintiff’s] employment even if there had been no motive to discriminate
45 on the basis of [plaintiff’s] having taken leave. Your verdict must be for [defendant] if [defendant]
46 proves by a preponderance of the evidence that [defendant] would have treated [plaintiff] the same
47 even if [plaintiff’s] leave had played no role in the employment decision.]

48

49 **Comment**

¹⁶ If there is a dispute on whether the plaintiff was restored to an equivalent position, the court may wish to use Instruction 10.2.2 to instruct the jury more fully on what is a substantially equivalent position under the statute.

¹⁷ See Comment for a discussion of adverse employment actions under the FMLA.

¹⁸ The Committee uses the term “affirmative defense” to refer to the burden of proof, and takes no position on the burden of pleading the same-decision defense. See the Comment for discussion of the applicability of the same-decision defense to FMLA retaliation-for-exercise claims.

10.1.2 Discrimination – Mixed-Motive

50 *The nature of claims concerning retaliation for exercise of FMLA rights*

51 The claims treated in Instructions 10.1.2 and 10.1.3 allege “retaliation” for the exercise of
52 the right to take unpaid leave under the FMLA. “The [FMLA’s] prohibition against interference
53 prohibits an employer from discriminating or retaliating against an employee or prospective
54 employee for having exercised or attempted to exercise FMLA rights.” 29 C.F.R. § 825.220(c).¹⁹
55 Although two decisions of the Court of Appeals reference the statute itself as the basis for
56 retaliation-for-exercise claims,²⁰ in five other cases the Court of Appeals has explained that it
57 views such claims as arising under the regulation:

58 [R]etaliation for taking an FMLA leave does not come within the literal scope of
59 the sections of the FMLA directed to retaliation: § 2615(a)(2), making it unlawful
60 to retaliate “against any individual for opposing any practice made unlawful by the
61 [FMLA],” and § 2615(b), making it unlawful to retaliate against any individual for
62 participating in any inquiry or proceeding related to the FMLA....

63 The Ninth Circuit, we believe appropriately, has predicated liability in such
64 situations on [29 C.F.R.] § 825.220(c) ..., which is found in a section implementing
65 § 2615(a) of the statute [which] makes it unlawful to interfere with, restrain or deny
66 any FMLA right.... [T]here is no challenge here to the validity of § 825.220(c).

67 Even though 29 C.F.R. § 825.220(c) appears to be an implementation of the
68 “interference” provisions of the FMLA, its text unambiguously speaks in terms of
69 “discrimination” and “retaliation,” and we shall, of course, apply it in a manner
70 consistent with that text.

¹⁹ The distinction between interference claims and retaliation-for-exercise claims may sometimes blur. *See Erdman v. Nationwide Ins. Co.*, 582 F.3d 500, 509 (3d Cir. 2009) (noting that “it is not clear whether firing an employee for requesting FMLA leave should be classified as interference with the employee’s FMLA rights, retaliation against the employee for exercising those rights, or both,” and concluding that “firing an employee for [making] a valid request for FMLA leave may constitute interference with the employee’s FMLA rights as well as retaliation against the employee”); *Hansler v. Lehigh Valley Hosp. Network*, 798 F.3d 149, 158-59 (3d Cir. 2015) (reversing dismissal of complaint and reasoning that plaintiff had stated both an interference claim and a retaliation-for-exercise claim concerning the same events).

²⁰ In *Callison v. City of Philadelphia*, 430 F.3d 117, 119 (3d Cir. 2005), the court, in dictum, cited 29 U.S.C. §§ 2615(a)(1) and 2615(a)(2) and 29 C.F.R. § 825.220(c) as providing authority for retaliation-for-exercise claims. Further, the Court of Appeals has cited Section 2615(a)(2) as the basis for such claims, *see Lupyan v. Corinthian Colleges Inc.*, 761 F.3d 314, 318 (3d Cir. 2014) (employees “can ... sue under 29 U.S.C. § 2615(a)(2), if an employer retaliates against an employee for exercising her FMLA rights”).

10.1.2 Discrimination – Mixed-Motive

71 *Conoshenti v. Pub. Serv. Elec. & Gas Co.*, 364 F.3d 135, 146 n.9 (3d Cir. 2004) (applying a prior
72 version of the regulation). *See also Lichtenstein v. Univ. of Pittsburgh Med. Ctr.*, 691 F.3d 294,
73 301 (3d Cir. 2012) (“Although neither [Section 2615(a)(1) nor Section 2615(a)(2)] expressly
74 forbids employers from terminating employees ‘for having exercised or attempted to exercise
75 FMLA rights,’ a Department of Labor regulation has interpreted the sum of the two provisions as
76 mandating this result. *See* 29 C.F.R. § 825.220(c).”); *Erdman v. Nationwide Ins. Co.*, 582 F.3d
77 500, 508 (3d Cir. 2009) (noting and following *Conoshenti*’s reliance on the regulation); *Budhun v.*
78 *Reading Hosp. & Med. Ctr.*, 765 F.3d 245, 256 (3d Cir. 2014) (“FMLA retaliation claims are
79 rooted in the FMLA regulations. *Erdman*, 582 F.3d at 508. They prohibit an employer from
80 ‘discriminating or retaliating against an employee or prospective employee for having exercised
81 or attempted to exercise FMLA rights.’ 29 C.F.R. § 825.220(c).”). *Compare Hansler v. Lehigh*
82 *Valley Hosp. Network*, 798 F.3d 149, 158 (3d Cir. 2015) (citing both Section 2615(a)(2) and 29
83 C.F.R. § 825.220(c) as authority for a retaliation-for-exercise claim). Most recently, the Court of
84 Appeals has upheld Section 825.220(c)’s creation of the retaliation-for-exercise claim as “a
85 reasonable interpretation of § 2615(a)(1).” *Egan v. Delaware River Port Authority*, 851 F.3d 263,
86 271 (3d Cir. 2017). *See also id.* at 270 n.3 (describing the relationship between the “interference”
87 and the “retaliation” provisions).

88 The claims treated in Instructions 10.1.2 and 10.1.3 are distinct from claims of retaliation
89 for actions such as complaining about discrimination, testifying in discrimination proceedings, and
90 the like, which are comparable to the retaliation claims brought under other statutes, such as Title
91 VII. A separate instruction for these forms of retaliation, analogous to retaliation claims brought
92 under other employment discrimination statutes, is found at 10.1.4.

93 *Availability of a mixed-motive framework for FMLA claims*

94 Prior to the Supreme Court’s decisions in *University of Texas Southwestern Medical Center*
95 *v. Nassar*, 570 U.S. 338 (2013), and *Gross v. FBL Financial Services, Inc.*, 557 U.S. 167 (2009),
96 courts had stated that FMLA discrimination/retaliation claims were subject to the basic mixed-
97 motive/pretext delineation applied to employment discrimination claims brought under Title VII.
98 *See generally Conoshenti v. Public Service Electric & Gas Co.*, 364 F.3d 135, 147 (3d Cir. 2004)
99 (applying the *Price Waterhouse* framework in an FMLA discrimination case).

100 The court in *Miller v. Cigna Corp.*, 47 F.3d 586, 597 (3d Cir. 1995) (en banc), an ADEA
101 case, distinguished “mixed motive” instructions from “pretext” case instructions as follows:

102 Only in a “mixed motives” . . . case is the plaintiff entitled to an instruction that he
103 or she need only show that the forbidden motive played a role, i.e., was a
104 “motivating factor.” Even then, the instruction must be followed by an explanation
105 that the defendant may escape liability by showing that the challenged action would
106 have been taken in the absence of the forbidden motive. . . . In all other . . . disparate
107 treatment cases, the jury should be instructed that the plaintiff may meet his or her

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108 burden only by showing that age played a role in the employer’s decisionmaking
109 process and that it had a determinative effect on the outcome of that process.

110 To the extent that *Miller* held that a mixed-motive framework is available in ADEA cases,
111 it was overruled by *Gross v. FBL Financial Services, Inc.*, 557 U.S. 167 (2009). In *Gross*, the
112 Supreme Court rejected the use of a mixed-motive framework for claims under the Age
113 Discrimination in Employment Act (ADEA). *Id.* at 180. The *Gross* Court reasoned that it had
114 never held that the *Price Waterhouse* mixed-motive framework applied to ADEA claims; that the
115 ADEA’s reference to discrimination “because of” age indicated that but-for causation is the
116 appropriate test; and that this interpretation was bolstered by the fact that when Congress in 1991
117 provided the statutory mixed-motive framework codified at 42 U.S.C. § 2000e-5(g)(2)(B), that
118 provision was not drafted so as to cover ADEA claims. *Id.* at 174.

119 In 2013, the Supreme Court applied similar reasoning in holding that the mixed-motive
120 proof framework is unavailable for Title VII retaliation claims. *See Nassar*, (2013) (“Title VII
121 retaliation claims must be proved according to traditional principles of but-for causation, not the
122 lessened causation test stated in [42 U.S.C.] § 2000e–2(m). This requires proof that the unlawful
123 retaliation would not have occurred in the absence of the alleged wrongful action or actions of the
124 employer.”). The *Nassar* Court reasoned that Congress legislated against a background tort
125 principle of “but for” causation, *Nassar*, 570 U.S. at 347; that Title VII’s retaliation provision uses
126 the word “because,” which is incompatible with a mixed-motive test, *id.* at 352; that Congress
127 would have structured the statutory framework differently had it wished to encompass Title VII
128 retaliation claims among those eligible for the statutory mixed-motive test set forth in 42 U.S.C.
129 ‘§ 2000e-2(m) and 2000e-5(g)(2)(B), *id.* at 353; that policy considerations support a restrictive
130 approach to the standards of proof for retaliation claims, *id.* at 356-358; and that the “careful
131 balance” that Congress set in the Civil Rights Act of 1991 forecloses the use of the *Price*
132 *Waterhouse* mixed-motive test for Title VII retaliation claims, *id.* at 362.

133 It was initially unclear what effect, if any, *Gross* and *Nassar* would have on existing
134 precedents recognizing a mixed-motive FMLA theory. *See Lichtenstein*, 691 F.3d at 302 (noting
135 but not deciding this question); *Capps v. Mondelez Glob., LLC*, 847 F.3d 144, 151 n.5 (3d Cir.
136 2017) (noting the question, citing *Lichtenstein*, and holding that the plaintiff had failed to adduce
137 evidence sufficient to trigger a mixed-motive analysis (if such an analysis remained available)). In
138 *Egan v. Delaware River Port Authority*, 851 F.3d 263 (3d Cir. 2017), the Court of Appeals held
139 that FMLA retaliation-for-exercise claims are grounded in 29 C.F.R. § 825.220(c); that the
140 regulation authorizes mixed-motive claims; and that because “§ 825.220(c) is entitled to
141 controlling deference under *Chevron*, ... a mixed-motive jury instruction is available for FMLA
142 retaliation[-for-exercise] claims.” *Egan*, 851 F.3d at 274. Under *Egan*, a litigant need not adduce
143 direct evidence of discrimination in order to obtain a mixed-motive instruction in an FMLA
144 retaliation-for-exercise case. *Id.* Rather, if a litigant requests a mixed-motive instruction, the court
145 should “determine[] whether there [is] evidence from which a reasonable jury could conclude that
146 the [defendant] had legitimate and illegitimate reasons for its employment decision and that [the
147 plaintiff’s] use of FMLA leave was a negative factor in the employment decision.” *Id.* at 275.

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148 As noted, the court in *Egan* partially rested its holding on deference due to the regulation
149 under *Chevron U.S.A., Inc. v. Natural Resources Defense Council, Inc.*, 468 U.S. 837 (1984). The
150 Supreme Court overruled *Chevron* in *Loper Bright Enterprises v. Raimondo*, 144 S.Ct.
151 2244 (2024). Despite this, the regulation remains in effect until it is either revoked or challenged
152 and overruled.

153 “*Negative factor*” versus “*motivating factor*”

154 The regulation on which FMLA retaliation-for-exercise claims are founded uses the term
155 “negative factor,” in contrast to the Instruction’s use of the term “motivating factor.” The
156 regulation states that “employers cannot use the taking of FMLA leave as a negative factor in
157 employment actions, such as hiring, promotions or disciplinary actions....” 29 C.F.R.
158 § 825.220(c). Relying on this provision, the *Egan* court also referred repeatedly to the mixed-
159 motive theory as involving the question of whether the exercise of FMLA rights was a “negative
160 factor.” *Egan*, 851 F.3d at 272. Users may wish to consider whether to revise the Instruction to
161 use the term “negative factor” in order to track these authorities closely. But there are at least two
162 counter-arguments.

163 First, the regulation and the Instruction are structured differently. The regulation focuses
164 generically on “employment actions,” whereas Instruction 10.1.2 refers specifically to the *adverse*
165 action taken by a particular defendant. In the context of the Instruction, saying that the exercise of
166 FMLA rights was a *negative* factor could be confusing. Jurors might well interpret “negative”
167 correctly – to mean, a factor that operated adversely to the plaintiff’s interests – but they might
168 instead misinterpret “negative” to mean a factor that weighed *against* the defendant’s adverse
169 employment decision. Assuming that “negative factor” (as the regulation employs that term)
170 means “a factor weighing in favor of an adverse employment decision,” the term “motivating
171 factor” would seem to be a useful translation for purposes of the Instruction, and “negative factor”
172 might actually cause juror confusion.

173 Second, there is a potential cost to using terminology that is unique to FMLA claims. The
174 term “motivating factor” appears in the model instructions for mixed-motive claims under other
175 statutory schemes. *See* Instruction 5.1.1 (employing the term “motivating factor” for mixed-motive
176 Title VII claims); Instruction 7.1 (same, for mixed-motive Section 1983 equal-protection claims);
177 Instruction 9.1.1 (same, for mixed-motive ADA claims); *see also* Instruction 7.4 (using the term
178 “motivating factor” in instruction for Section 1983 First-Amendment-retaliation claims). It is
179 possible that some cases will involve both mixed-motive FMLA retaliation-for-exercise claims
180 and mixed-motive claims under another statutory scheme (such as the ADA); in such a case, using
181 “negative factor” for one type of claim and “motivating factor” for the other type could be
182 confusing.

183 *Adverse Employment Action*

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184 Instruction 10.1.2’s list of adverse employment actions is not exhaustive. “An ‘adverse
185 employment action’ is an action that ‘alters the employee’s compensation, terms, conditions, or
186 privileges of employment, deprives him or her of employment opportunities, or adversely affects
187 his or her status as an employee.’ “ *Budhun v. Reading Hosp. & Med. Ctr.*, 765 F.3d 245, 257 (3d
188 Cir. 2014) (quoting *Robinson v. City of Pittsburgh*, 120 F.3d 1286, 1300 (3d Cir. 1997)). *Cf.*
189 *Muldrow v. City of St. Louis*, 144 S. Ct. 967 (2024) (considering the relationship between Title VII
190 retaliation cases and Title VII discrimination cases in terms of the requisite showing of harm).

191 In terms of the harm caused by a violation, *Muldrow* deals with Title VII, which is framed
192 in terms of prohibiting discrimination in “terms or conditions of employment.” The FMLA, as
193 construed in 29 C.F.R. § 825.220(c), prohibits discrimination for exercise of FMLA rights but does
194 not expressly limit the ways in which such discrimination may occur. The regulation does state
195 that “employers cannot use the taking of FMLA leave as a negative factor in employment actions,
196 such as hiring, promotions or disciplinary actions.”

197 “Same Decision” Affirmative Defense

198 Mixed-motive discrimination claims are typically subject to a “same-decision defense” –
199 *i.e.*, that the defendant would have made the same decision even absent the discriminatory motive.
200 For Title VII mixed-motive discrimination claims, the same-decision defense limits remedies
201 rather than providing a defense to liability. *See* Comment 5.1.1; *see also* 42 U.S.C. § 2000e-2(m)
202 (providing that “an unlawful employment practice is established when the complaining party
203 demonstrates that race, color, religion, sex, or national origin was a motivating factor for any
204 employment practice, even though other factors also motivated the practice”); *id.* § 2000e-
205 5(g)(2)(B) (limiting remedies under Section 2000e-2(m), in a case where the defendant
206 “demonstrates that [it] would have taken the same action in the absence of the impermissible
207 motivating factor,” to declaratory relief, certain injunctive relief, and certain attorney’s fees and
208 costs). Noting that the Americans with Disabilities Act borrows enforcement and remedial
209 provisions from Title VII, Comment 9.1.1 takes the view that the same-decision defense similarly
210 limits remedies for mixed-motive claims under the ADA.²¹ By contrast, the model instructions set
211 out the same-decision defense as a defense to liability for mixed-motive claims under Section 1981
212 and Section 1983. *See* Instruction 7.1 (mixed-motive Section 1983 equal-protection claims); *see*
213 *also* Instruction 7.4 (setting out same-decision defense as defense to liability for Section 1983
214 First-Amendment-retaliation claims). The difference arises because pre-1991 caselaw recognized
215 the same-decision defense as a defense to liability for mixed-motive claims, *see, e.g., Price*
216 *Waterhouse v. Hopkins*, 490 U.S. 228, 258 (1989) (plurality opinion), but Congress altered that
217 landscape in 1991 with respect to Title VII claims. For Title VII claims, the Civil Rights Act of
218 1991 modified the *Price Waterhouse* framework so that the same-decision defense limits remedies

²¹ Comment 9.1.1 explains: “The ADA explicitly relies on the enforcement tools and remedies described in 42 U.S.C. § 2000e-(5). *See* 42 U.S.C. § 12117(a). Therefore, a plaintiff in a ‘mixed-motives’ case under the ADA is not entitled to damages if the defendant proves that the adverse employment action would have been made even if disability had not been a motivating factor.”

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219 rather foreclosing liability. The model instructions reflect the view that the framework set by the
220 1991 amendments governs Title VII and ADA claims, but not Section 1983 equal-protection
221 claims.

222 The Court of Appeals has not discussed the application of the same-decision defense to
223 mixed-motive FMLA retaliation-for-exercise claims, and the regulation that is regarded as creating
224 those claims (29 C.F.R. § 825.220(c)) makes no mention of the defense either. Instruction 10.1.2
225 reflects an assumption that the *Price Waterhouse* approach applies, so that the same-decision
226 defense, if established, forecloses liability.

227 *Notice Requirements*

228 For a discussion of notice requirements pertinent to FMLA claims, see the commentary to
229 Instruction 10.1.1.

230 *Serious Health Condition*

231 For a discussion of the term “serious health condition” see Instruction and Comment
232 10.2.1.

233 *Animus of Employee Who Was Not the Ultimate Decisionmaker*

234 For a discussion of the Court’s treatment in *Staub v. Proctor Hosp.*, 562 U.S. 411 (2011),
235 of the animus of an employee who was not the ultimate decisionmaker, see Comment 5.1.7. *Staub*
236 concerned a statute that used the term “motivating factor,” and it is unclear whether the ruling in
237 *Staub* would extend to mixed-motive claims under statutes (such as the FMLA) that do not contain
238 the same explicit statutory reference to discrimination as a “motivating factor.”

1 **10.1.3 Elements of an FMLA Claim— Discrimination —Pretext**

2 **Model**

3 In this case [plaintiff] is alleging that [he/she] was discriminated against for exercising the
4 right to unpaid leave under the Family and Medical Leave Act. In order for [plaintiff] to recover
5 on this discrimination claim against [defendant], [plaintiff] must prove that [defendant]
6 intentionally discriminated against [plaintiff]. This means that [plaintiff] must prove that [his/her]
7 exercise of the right to take leave was a determinative factor in [defendant’s] decision to [describe
8 action] [plaintiff].

9 To prevail on this claim, [plaintiff] must prove all of the following by a preponderance of
10 the evidence:

11 First: [Plaintiff] [or a family member as defined by the Act] had a [specify condition].²²

12 Second: This condition was a “serious health condition”, defined in the statute as an illness,
13 injury, impairment or physical or mental condition that involves either 1) inpatient care in
14 a hospital or other care facility, or 2) continuing treatment by a health care provider.²³

15 Third: [Plaintiff] gave appropriate notice of [his/her] need to be absent from work.
16 “Appropriate notice” was given where,

17 [if [plaintiff] could foresee the need for leave, [he/she] notified [defendant] at least
18 30 days before the leave was to begin]

19 [if [plaintiff] could not foresee the need for leave, [plaintiff] notified the defendant
20 as soon as practicable after [he/she] learned of the need for leave].

21 [Plaintiff] was required to timely notify [defendant] of the need for leave, but
22 [plaintiff] was not required to specify that the leave was sought under the Family and
23 Medical Leave Act, nor was [plaintiff] required to mention that Act in the notice. Nor was
24 [plaintiff] required to provide the exact dates or duration of the leave requested. [Moreover,
25 [plaintiff] was not required to give [defendant] a formal written request for anticipated

22 The Act also covers leave due to the birth of a son or daughter, the placement of a son or daughter with the employee for adoption or foster care, or certain exigencies arising out of a family member’s service in the armed forces. If such a ground raises disputed questions of fact for the jury to decide, the instruction can be altered accordingly. For example, with respect to leave due to active duty of a family member the instruction’s discussion of notice would require alteration. *See* 29 U.S.C. § 2612(e)(3).

23 If the court wishes to give a more detailed instruction on the term “serious health condition,” one is provided in 10.2.1.

10.1.3 Discrimination –Pretext

26 leave. Simple verbal notice is sufficient.] The critical question for determining “appropriate
27 notice” is whether the information given to [defendant] was sufficient to reasonably apprise
28 it of [plaintiff’s] request to take time off for a serious health condition.

29 Fourth: [Plaintiff] [was not reinstated in [his/her] job upon return from leave] [was not
30 placed in a substantially equivalent position upon [his/her] return from leave]²⁴ [was
31 terminated after returning from leave] [was demoted after returning from leave].²⁵

32 Fifth: [Plaintiff’s] taking leave was a determinative factor in [defendant’s] decision to
33 [describe adverse employment action].

34 Although [plaintiff] must prove that [defendant] acted with the intent to discriminate,
35 [plaintiff] is not required to prove that [defendant] acted with the particular intent to violate
36 [plaintiff’s] federal civil rights. Moreover, [plaintiff] is not required to produce direct evidence of
37 intent, such as statements admitting discrimination. Intentional discrimination may be inferred
38 from the existence of other facts.

39 You should weigh all the evidence received in the case in deciding whether [defendant]
40 intentionally discriminated against [plaintiff]. [For example, you have been shown statistics in this
41 case. Statistics are one form of evidence that you may consider when deciding whether a defendant
42 intentionally discriminated against a plaintiff. You should evaluate statistical evidence along with
43 all the other evidence.]

44 [Defendant] has given a nondiscriminatory reason for its [describe defendant’s action]. If
45 you believe [defendant’s] stated reason and if you find that the [adverse employment action] would
46 have occurred because of defendant’s stated reason regardless of [plaintiff’s] taking leave, then
47 you must find for [defendant]. If you disbelieve [defendant’s] stated reason for its conduct, then
48 you may, but need not, find that [plaintiff] has proved intentional discrimination. In determining
49 whether [defendant’s] stated reason for its actions was a pretext, or excuse, for discrimination, you
50 may not question [defendant’s] business judgment. You cannot find intentional discrimination
51 simply because you disagree with the business judgment of [defendant] or believe it is harsh or
52 unreasonable. You are not to consider [defendant’s] wisdom. However, you may consider whether
53 [plaintiff] has proven that [defendant’s] reason is merely a cover-up for discrimination.

54 Ultimately, you must decide whether [plaintiff] has proven that [his/her] taking leave under
55 the Family Medical Leave Act was a determinative factor in [defendant’s employment decision.]
56 “Determinative factor” means that if not for [plaintiff’s] taking leave, the [adverse employment
57 action] would not have occurred.

24 If there is a dispute on whether the plaintiff was restored to an equivalent position, the court may wish to use Instruction 10.2.2 to instruct the jury more fully on what is a substantially equivalent position under the statute.

25 See Comment for a discussion of adverse employment actions under the FMLA.

58

59 **Comment**

60 In *Egan v. Delaware River Port Authority*, 851 F.3d 263 (3d Cir. 2017), the Court of
61 Appeals held that FMLA retaliation-for-exercise claims are grounded in 29 C.F.R. § 825.220(c)
62 and that such claims encompass both pretext and mixed-motive theories. See *Egan*, 851 F.3d at
63 274.

64 If a litigant requests a mixed-motive instruction, the court should “determine[] whether
65 there [is] evidence from which a reasonable jury could conclude that the [defendant] had legitimate
66 and illegitimate reasons for its employment decision and that [the plaintiff’s] use of FMLA leave
67 was a negative factor in the employment decision”; if so, a mixed-motive instruction is available.
68 *Egan*, 851 F.3d at 275. See Instruction and Comment 10.1.2 for the mixed-motive instruction.
69 Instruction 10.1.3 provides a pretext instruction.

70 In *Miller v. Cigna Corp.*, 47 F.3d 586 (3d Cir. 1995) (en banc), an ADEA case, the court
71 discussed the proper instruction to be given in a pretext case:

72 A plaintiff . . . who does not qualify for a burden shifting instruction under *Price*
73 *Waterhouse* has the burden of persuading the trier of fact by a preponderance of the
74 evidence that there is a “but-for” causal connection between the plaintiff’s age and the
75 employer’s adverse action -- i.e., that age “actually played a role in [the employer’s
76 decisionmaking] process and had a determinative influence on the outcome” of that
77 process.

78 *Miller*, 47 F.3d at 595-96 (quoting *Hazen Paper Co. v. Biggins*, 507 U.S. 604, 610 (1993)). To the
79 extent that *Miller* contemplated the use of the *Price Waterhouse* framework for ADEA claims, it
80 has been overruled by *Gross v. FBL Financial Services, Inc.*, 557 U.S. 167 (2009).

81 The Court in *Miller* reversed a verdict for the defendant because the trial judge instructed
82 the jury that age must be the “sole cause” of the employer’s decision. That standard was too
83 stringent; instead, in a pretext case, “plaintiff must prove by a preponderance of the evidence that
84 age played a role in the employer’s decisionmaking process and that it had a determinative effect
85 on the outcome of that process.” *Miller*, 47 F.3d at 598; see also *Alifano v. Merck & Co., Inc.*, 175
86 F. Supp. 2d 792, 794 (E.D. Pa. 2001) (applying the *McDonnell-Douglas* analysis to an FMLA
87 claim).

10.1.3 Discrimination –Pretext

88 If the plaintiff establishes a prima facie case of discrimination,²⁶ the burden shifts to the
89 defendant to produce evidence of a legitimate nondiscriminatory reason for the challenged
90 employment action. *St. Mary's Honor Center v. Hicks*, 509 U.S. 502, 506-07 (1993). If the
91 defendant meets its burden of producing evidence of a nondiscriminatory reason for its action, the
92 plaintiff must persuade the jury that the defendant's stated reason was merely a pretext for
93 discrimination, or in some other way prove it more likely than not that discrimination motivated
94 the employer. *Texas Dept. of Community Affairs v. Burdine*, 450 U.S. 248, 253 (1981).²⁷ The

²⁶ See generally *Lichtenstein v. University of Pittsburgh Medical Center*, 691 F.3d 294, 302 (3d Cir. 2012) (applying the *McDonnell Douglas* burden-shifting framework to an FMLA claim and explaining that to make out a prima facie case, the plaintiff must adduce evidence "sufficient to create a genuine factual dispute about each of the three elements of her retaliation claim: (a) invocation of an FMLA right, (b) termination, and (c) causation"); *id.* at 307-09 (applying the causation prong of this test); *Budhun*, 765 F.3d at 257 (holding that a reasonable jury could find an adverse employment action when the employer gave the plaintiff's position to another employee and "told [the plaintiff] to turn in her badge and keys," even though the employer did not formally terminate her at that point); *id.* at 258 (holding that "unusually suggestive timing" could support a finding of causation where the employer "decided to replace [the plaintiff] before her FMLA leave ended" and notified the plaintiff – less than a week after her FMLA leave ended – that she had been replaced).

²⁷ In *Ross v. Gilhuly*, 755 F.3d 185 (3d Cir. 2014), the Court of Appeals upheld summary judgment for the defendant because the plaintiff had failed to establish pretext. Plaintiff Ross's employer had adopted a "Performance Improvement Plan" (PIP) for Ross before learning that he had cancer. *Id.* at 188-89. After learning of the cancer, the employer extended the timeline for the PIP. See *id.* at 189. Ross took FMLA leave and had surgery. See *id.* After his return, the employer extended the PIP again. See *id.* at 190. Ross then sued, asserting FMLA interference and retaliation claims. See *id.* A little more than two months later, the employer fired Ross, citing insufficient improvement and lack of "fit" for the job. *Id.* Reasoning that "customer feedback, particularly from an important customer who accounts for millions of dollars of revenue, is an obviously valid factor in evaluating performance," the Court of Appeals rejected Ross's argument that such a customer's concerns were an insufficient basis for adopting the PIP. *Id.* at 194. The Court of Appeals also rejected Ross's attempt to argue that the sequence of events showed pretext. See *id.* ("[T]he timing of the alleged retaliatory action must be unusually suggestive of retaliatory motive before a causal link will be inferred." (quoting *Williams v. Philadelphia Hous. Auth. Police Dep't*, 380 F.3d 751, 760 (3d Cir. 2004))). Here, "it was perfectly sensible for Continental to delay the timeline of the PIP to accommodate Ross's FMLA leave[, and t]he fact that Ross was placed on the original PIP based on documented performance problems well before his employer knew he was sick defeats any retaliatory inference based on timing." *Id.*

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95 plaintiff retains the ultimate burden of proving intentional discrimination.²⁸ *Chipollini v. Spencer*
96 *Gifts, Inc.*, 814 F.2d 893, 897 (3d Cir. 1987) (en banc) (ADEA case) (“The burden remains with
97 the plaintiff to prove that age was a determinative factor in the defendant employer’s decision. The
98 plaintiff need not prove that age was the employer’s sole or exclusive consideration, but must
99 prove that age made a difference in the decision.”). The factfinder’s rejection of the employer’s
100 proffered reason allows, but does not compel, judgment for the plaintiff. *See Reeves v. Sanderson*
101 *Plumbing Products, Inc.*, 530 U.S. 133, 147 (2000) (“In appropriate circumstances, the trier of fact
102 can reasonably infer from the falsity of the explanation that the employer is dissembling to cover
103 up a discriminatory purpose.”). The employer’s proffered reason can be shown to be pretextual
104 by circumstantial as well as direct evidence. *Chipollini v. Spencer Gifts, Inc.*, 814 F.2d 893 (3d
105 Cir. 1987) (en banc). “To discredit the employer’s proffered reason . . . the plaintiff cannot simply
106 show that the employer’s decision was wrong or mistaken, since the factual dispute at issue is
107 whether discriminatory animus motivated the employer, not whether the employer is wise, shrewd,
108 prudent or competent.” *Keller v. Orix Credit Alliance, Inc.*, 130 F.3d 1101, 1109 (3d Cir. 1997).
109 *See generally Lichtenstein v. University of Pittsburgh Medical Center*, 691 F.3d 294, 309-12 (3d
110 Cir. 2012) (after holding that the plaintiff had made out a prima facie case and that the defendant
111 had offered a legitimate reason for firing the plaintiff, holding that the plaintiff had adduced
112 evidence from which a jury could find pretext); *Hansler v. Lehigh Valley Hosp. Network*, 798 F.3d
113 149, 159 (3d Cir. 2015) (“Hansler alleges she attempted to invoke her right to leave, she was not
114 advised of deficiencies in her medical certification, she was not provided a cure period, and she
115 was fired a few weeks later as a result of her leave request. Through discovery, Hansler might be
116 able to show that Lehigh Valley had a retaliatory motive and that the stated reason for termination
117 was pretextual.”).

²⁹In *Lupyan v. Corinthian Colleges Inc.*, 761 F.3d 314 (3d Cir. 2014), the Court of Appeals vacated
the grant of summary judgment to the defendant on the plaintiff’s FMLA retaliation claim, holding
that the plaintiff had presented evidence from which a jury could find pretext, *see id.* at 325-26.
The plaintiff had been told “that she was being terminated from her position at CCI due to low
student enrollment, and because she had not returned to work within the twelve weeks allotted for
FMLA leave.” *Id.* at 317. According to the plaintiff, “this was the first time she had any
knowledge that she was on FMLA leave.” *Id.* Although the Court of Appeals noted “that Lupyan’s
employment legally ended upon expiration of her FMLA leave,” it held that “Lupyan’s return
outside of the twelve week window does not preclude her retaliation claim under the circumstances
here.” *Id.* at 324-25 (“The FMLA’s protection against retaliation is not limited to periods in which
an employee is on FMLA leave, but encompasses the employer’s conduct both during and after
the . . . FMLA leave.” (quoting *Hunt v. Rapides Healthcare Sys., LLC*, 277 F.3d 757, 768–69 (5th
Cir. 2001))). Noting record evidence that “even if a downturn in enrollment had occurred, it was
highly unusual for CCI to respond by terminating Lupyan’s position,” that the asserted hiring
freeze might not actually have existed, and that any hiring freeze would not cover a current
employee, the Court of Appeals found a jury question on the issue of pretext. *See id.* at 325.

10.1.3 Discrimination –Pretext

118 One type of legitimate nondiscriminatory reason is an employer’s honest belief that the
119 employee is misusing FMLA leave. *See Capps v. Mondelez Glob., LLC*, 847 F.3d 144 (3d Cir.
120 2017). In *Capps*, the employer “met its burden of demonstrating a legitimate, nondiscriminatory
121 justification for Capps’ discharge with evidence that Capps was terminated for his misuse of
122 FMLA leave and dishonesty surrounding the leave in violation of Mondelez’s policies.” *Id.* at
123 152. To rebut that nondiscriminatory justification, it did not suffice for the plaintiff to show that
124 the employer was mistaken in its belief; rebuttal would have required “evidence indicating that
125 Mondelez did not honestly hold that belief.” *Id.* at 155. In a case featuring this type of honest-
126 belief defense, the court should tailor the paragraph of Instruction 10.1.3 that deals with pretext –
127 for example, by revising that paragraph as shown here:

128 ———[Defendant] has given a nondiscriminatory reason for its [describe
129 defendant’s action]. Specifically, [defendant] states that it [describe defendant’s
130 action] because it [specify defendant’s honest-belief defense – e.g., “believed that
131 [plaintiff] was misusing her FMLA leave”]. If you find that [defendant] honestly
132 held that belief and if you find that this belief caused the [adverse employment
133 action], then you must find for [defendant]. If you disbelieve [defendant’s] stated
134 reason for its conduct, then you may, but need not, find that [plaintiff] has proved
135 intentional discrimination. In assessing [defendant’s] explanations for its conduct,
136 the key question is not whether [defendant] was correct in its belief, but rather
137 whether [defendant] honestly held that belief. You cannot find intentional
138 discrimination simply because you conclude that [defendant’s] belief was incorrect.
139 You are not to consider [defendant’s] wisdom. However, you may consider whether
140 [plaintiff] has proven that [defendant’s] reason is merely a cover-up for
141 discrimination.

142 *Adverse Employment Action*

143 Instruction 10.1.3’s list of adverse employment actions is not exhaustive. “An ‘adverse
144 employment action’ is an action that ‘alters the employee’s compensation, terms, conditions, or
145 privileges of employment, deprives him or her of employment opportunities, or adversely affects
146 his or her status as an employee.’” *Budhun v. Reading Hosp. & Med. Ctr.*, 765 F.3d 245, 257 (3d
147 Cir. 2014) (quoting *Robinson v. City of Pittsburgh*, 120 F.3d 1286, 1300 (3d Cir. 1997)). *Cf.*
148 *Muldrow v. City of St. Louis*, 144 S. Ct. 967 (2024) (considering the relationship between Title VII
149 retaliation cases and Title VII discrimination cases in terms of the requisite showing of harm).

150 In terms of the harm caused by a violation, *Muldrow* deals with Title VII, which is framed
151 in terms of prohibiting discrimination in “terms or conditions of employment.” *Muldrow* 144 S.
152 Ct. at 974. The FMLA, as construed in 29 C.F.R. § 825.220(c), prohibits employers from using
153 “the taking of FMLA leave as a negative actor in employment actions, such as hiring promotions
154 or disciplinary actions.” 29 C.F.R. § 825.220(c). Notably, this does not expressly limit the ways in
155 which such discrimination may occur.

10.1.3 Discrimination –Pretext

156

157 *Notice Requirements*

158 For a discussion of notice requirements under the FMLA, see the commentary to
159 Instruction 10.1.1.

160 *Serious Health Condition*

161 For a discussion of the term “serious health condition” see Instruction and Comment
162 10.2.1.

10.1.4 Retaliation for Opposing Actions in Violation of FMLA

10.1.4 Elements of an FMLA Claim — Retaliation for Opposing Actions in Violation of FMLA

Model

[Plaintiff] claims that [defendant] discriminated against [him/her] because [plaintiff] opposed a practice made unlawful by the Family and Medical Leave Act.

In order to prevail on this claim, [plaintiff] must prove all of the following elements by a preponderance of the evidence:

First: [Plaintiff] [filed a complaint] [instituted a proceeding] [made an informal complaint to her employer²⁹] [testified/agreed to testify in a proceeding] asserting rights under the Family and Medical Leave Act.

Second: [Plaintiff] was subjected to a materially adverse action at the time, or after, the protected conduct took place.

Third: There was a causal connection between [describe challenged activity] and [plaintiff's] [describe plaintiff's protected activity].

Concerning the first element, [plaintiff] need not prove the merits of any Family and Medical Leave Act claim, but only that [he/she] was acting under a reasonable,³⁰ good faith belief that [his/her] [or someone else's] rights under the Family and Medical Leave Act were violated.

Concerning the second element, the term “materially adverse” means that [plaintiff] must show [describe alleged retaliatory activity] was serious enough that it well might have discouraged a reasonable worker from [describe plaintiff's protected activity]. [The activity need not be related to the workplace or to [plaintiff's] employment.]

Concerning the third element, that of causal connection, that connection may be shown in many ways. For example, you may or may not find that there is a sufficient connection through timing, that is [defendant's] action followed shortly after [defendant] became aware of [plaintiff's] [describe activity]. Causation is, however, not necessarily ruled out by a more extended passage of time. Causation may or may not be proved by antagonism shown toward [plaintiff] or a change in demeanor toward [plaintiff].

²⁹ See the Comment to this instruction for a discussion of whether informal complaints are protected activity under the Family and Medical Leave Act.

³⁰ See the Comment for a discussion of the allocation of responsibility for determining the reasonableness of the plaintiff's belief.

10.1.4 Retaliation for Opposing Actions in Violation of FMLA

28 Ultimately, you must decide whether [plaintiff’s] [protected activity] had a determinative
29 effect on [describe alleged retaliatory activity]. “Determinative effect” means that if not for
30 [plaintiff’s] [protected activity], [describe alleged retaliatory activity] would not have occurred.

31

32 **Comment**

33 The FMLA establishes a cause of action for retaliation that is similar to those provided in
34 other employment discrimination statutes. 29 U.S.C. § 2615(b) provides as follows:

35 (b) *Interference with proceedings or inquiries.* It shall be unlawful for any person
36 to discharge or in any other manner discriminate against any individual because such
37 individual –

38 (1) has filed any charge, or has instituted or caused to be instituted any
39 proceeding, under or related to [the FMLA];

40 (2) has given, or is about to give, any information in connection with any
41 inquiry or proceeding relating to any right provided under [the FMLA]; or

42 (3) has testified, or is about to testify, in any inquiry or proceeding relating
43 to any right provided under [the FMLA].

44 Subsection (b) provides a cause of action that is separate from the type of claim treated in
45 Instructions 10.1.2 and 10.1.3. The claims addressed in Instructions 10.1.2 and 10.1.3 are also
46 referred to as “retaliation” claims, but those claims seek recovery for retaliation against the plaintiff
47 for having exercised the right to unpaid leave. In contrast, the more traditional retaliation claim of
48 subsection (b) is designed to protect those who complain about conduct that is illegal under the
49 FMLA,³¹ or who participate in proceedings seeking recovery for illegal activity under the Act.
50 Potentially subsection (b) could protect a person who is not entitled to or never exercised the right
51 to leave, but who complained about or participated in a proceeding to remedy the violation of the
52 FMLA rights of another person.

53 *Protected Activity*

54 The literal terms of 29 U.S.C. § 2615(b) might appear to limit protected conduct to that
55 involved in a formal proceeding — in contrast to the retaliation provisions of other acts (such as

³¹ *Kasten v. Saint-Gobain Performance Plastics Corp.*, 563 U.S. 1 (2011), construed the Fair Labor Standards Act’s anti-retaliation provision and held that “the statutory term ‘filed any complaint’ includes oral as well as written complaints within its scope.” *Id.* at 4. The Court did not state whether this holding has implications for the interpretation of the phrase “filed any charge” in the FMLA’s anti-retaliation provision.

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56 Title VII and the ADEA) which protect informal activity in opposition to prohibited practices
57 under the respective statutes, including informal complaints to an employer.

58 The Court of Appeals has not yet decided whether there is a cause of action for retaliation
59 under 29 U.S.C. § 2615(b) when an employee has informally opposed an employer’s action on
60 the ground that it violates the FMLA. But case law construing similar language in the retaliation
61 provision of the Equal Pay Act indicates that such a provision should be construed broadly so
62 that informal complaints constitute protected activity. *See* the commentary to Instruction
63 11.1.2.³² This instruction therefore includes informal complaints as protected activity. *See*
64 *Sabbrese v. Lowe’s Home Centers, Inc.*, 320 F. Supp. 2d 311, 324 (W.D. Pa. 2004) (finding a
65 valid retaliation claim when the plaintiff was discharged after informally complaining to the
66 employer about being disciplined for taking leave).³³

67
68 In accord with the retaliation instructions in other Chapters (*see, e.g.*, Instruction 5.1.7
69 concerning Title VII retaliation claims), Instruction 10.1.4 requires a “reasonable, good faith
70 belief” that an FMLA violation occurred. The statute itself does not explicitly require
71 reasonableness and good faith. As of spring 2026, 29 C.F.R. § 825.220(e) provided that
72 “Individuals ... are protected from retaliation for opposing (e.g., filing a complaint about) any
73 practice which is unlawful under the Act. They are similarly protected if they oppose any practice
74 which they reasonably believe to be a violation of the Act or regulations.” Therefore, Instruction
75 10.1.4 directs the jury to determine both the good faith and the reasonableness of the plaintiff’s
76 belief that an FMLA violation occurred. In cases where the protected nature of the plaintiff’s
77 activity is not in dispute, this portion of the instruction can be modified and the court can simply
78 instruct the jury that specified actions by the plaintiff constituted protected activity.

79 *Standard for Actionable Retaliation*

80 The Supreme Court in *Burlington N. & S.F. Ry. v. White*, 548 U.S. 53, 68 (2006), held that
81 a cause of action for retaliation under Title VII lies whenever the employer responds to protected

³² Moreover, it seems possible that a claim of retaliation for informal opposition might be made under 29 U.S.C. § 2615(a)(2), which provides that “[i]t shall be unlawful for any employer to discharge or in any other manner discriminate against any individual for opposing any practice made unlawful by this subchapter.”

³³ *Gillispie v. RegionalCare Hosp. Partners Inc.*, 892 F.3d 585 (3d Cir. 2018), which interpreted the whistleblower-protection provision in the Emergency Medical Treatment and Active Labor Act (“EMTALA”), might shed some indirect light on the question whether protected conduct under the FMLA’s anti-retaliation provision includes communications made only to the employer and not to an outside authority. In *Gillispie*, the court ruled that the EMTALA provision does extend to purely internal reports, both because the EMTALA provision contains no reference to “official” reports and because a contrary ruling would incentivize employers to fire employees before they had an opportunity to take their report to an outside authority. *Gillispie*, 892 F.3d at 596-97.

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82 activity in such a way “that a reasonable employee would have found the challenged action
83 materially adverse, which in this context means it well might have dissuaded a reasonable worker
84 from making or supporting a charge of discrimination.” (citations omitted). The Court elaborated
85 on this standard in the following passage:

86 We speak of *material* adversity because we believe it is important to
87 separate significant from trivial harms. Title VII, we have said, does not set forth
88 “a general civility code for the American workplace.” *Oncale v. Sundowner*
89 *Offshore Services, Inc.*, 523 U.S. 75, 80, 118 S. Ct. 998, 140 L. Ed. 2d 201 (1998).
90 An employee’s decision to report discriminatory behavior cannot immunize that
91 employee from those petty slights or minor annoyances that often take place at work
92 and that all employees experience. See 1 B. Lindemann & P. Grossman,
93 Employment Discrimination Law 669 (3d ed. 1996) (noting that “courts have held
94 that personality conflicts at work that generate antipathy” and “‘snubbing’ by
95 supervisors and co-workers” are not actionable under § 704(a)). The anti-retaliation
96 provision seeks to prevent employer interference with “unfettered access” to Title
97 VII’s remedial mechanisms. It does so by prohibiting employer actions that are
98 likely “to deter victims of discrimination from complaining to the EEOC,” the
99 courts, and their employers. And normally petty slights, minor annoyances, and
100 simple lack of good manners will not create such deterrence. See 2 EEOC 1998
101 Manual § 8, p. 8-13.

102 We refer to reactions of a *reasonable* employee because we believe that the
103 provision’s standard for judging harm must be objective. An objective standard is
104 judicially administrable. It avoids the uncertainties and unfair discrepancies that
105 can plague a judicial effort to determine a plaintiff’s unusual subjective feelings.
106 We have emphasized the need for objective standards in other Title VII contexts,
107 and those same concerns animate our decision here. See, e.g., [*Pennsylvania State*
108 *Police v. Suders*, 542 U.S., at 141, 124 S. Ct. 2342, 159 L. Ed. 2d 204 (constructive
109 discharge doctrine); *Harris v. Forklift Systems, Inc.*, 510 U.S. 17, 21, 114 S. Ct.
110 367, 126 L. Ed. 2d 295 (1993) (hostile work environment doctrine).

111 We phrase the standard in general terms because the significance of any
112 given act of retaliation will often depend upon the particular circumstances. Context
113 matters. . . . A schedule change in an employee’s work schedule may make little
114 difference to many workers, but may matter enormously to a young mother with
115 school age children. A supervisor’s refusal to invite an employee to lunch is
116 normally trivial, a nonactionable petty slight. But to retaliate by excluding an
117 employee from a weekly training lunch that contributes significantly to the
118 employee’s professional advancement might well deter a reasonable employee
119 from complaining about discrimination. Hence, a legal standard that speaks in
120 general terms rather than specific prohibited acts is preferable, for an act that would
121 be immaterial in some situations is material in others.

10.1.4 Retaliation for Opposing Actions in Violation of FMLA

122 Finally, we note that . . . the standard is tied to the challenged retaliatory
123 act, not the underlying conduct that forms the basis of the Title VII complaint. By
124 focusing on the materiality of the challenged action and the perspective of a
125 reasonable person in the plaintiff’s position, we believe this standard will screen
126 out trivial conduct while effectively capturing those acts that are likely to dissuade
127 employees from complaining or assisting in complaints about discrimination.

128 548 U.S. at 68-70 (some citations omitted).

129 The anti-retaliation provision of Title VII, construed by the Court in *White*, is similar to
130 the FMLA provisions on retaliation.³⁴ This instruction therefore follows the guidelines of the
131 Supreme Court’s decision in *White*.³⁵

132 *No Requirement That Retaliation Be Job-Related To Be Actionable*

133 The Supreme Court in *Burlington N. & S.F. Ry. v. White*, 548 U.S. 53, 64 (2006), held that
134 retaliation need not be job-related to be actionable under Title VII. In doing so, the Court rejected
135 authority from the Court of Appeals (and others) requiring that the plaintiff suffer an adverse
136 employment action in order to recover for retaliation. The Court distinguished Title VII’s
137 retaliation provision from its basic anti-discrimination provision, which does require an adverse
138 employment action. The Court noted that unlike the basic anti-discrimination provision, which
139 refers to conditions of employment, the anti-retaliation provision is broadly worded to prohibit *any*
140 discrimination by an employer in response to protected activity.

141 The FMLA anti-retaliation provision is very similar to the Title VII provision construed in

³⁴ Like 42 U.S.C. § 2000e–3(a), 29 U.S.C. §§ 2615(a)(2) and (b) use the term “discriminate against” and do not contain language limiting the sort of discrimination denoted by that term. *See* 42 U.S.C. § 2000e–3(a) (“It shall be an unlawful employment practice for an employer to discriminate against any of his employees or applicants for employment . . . because he has opposed any practice made an unlawful employment practice by this subchapter, or because he has made a charge, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under this subchapter.”); 29 U.S.C. § 2615(a)(2) (“It shall be unlawful for any employer to discharge or in any other manner discriminate against any individual for opposing any practice made unlawful by this subchapter.”); 29 U.S.C. § 2615(b) (“It shall be unlawful for any person to discharge or in any other manner discriminate against any individual because such individual” has engaged in specified protected activities).

³⁵ The Committee has not attempted to determine whether *Thompson v. North American Stainless, LP*, 562 U.S. 170 (2011) – in which the Supreme Court recognized a right of action under Title VII for certain third parties who engaged in no protected activity but were subjected to reprisals based on the protected activities of another employee – provides authority for recognition of similar third-party retaliation claims under the FMLA. For a discussion of *Thompson*, see Comment 5.1.7.

10.1.4 Retaliation for Opposing Actions in Violation of FMLA

142 *White*. Moreover, it not only bars “discharge” but broadly prohibits “any other ...
143 discriminat[ion].” 29 U.S.C.A. § 2615(a)(2). Accordingly, this instruction contains bracketed
144 material to cover a plaintiff’s claim for retaliation that is not job-related. The instruction does not
145 follow pre-*White* Court of Appeals authority which required the plaintiff in a retaliation claim to
146 prove that she suffered an adverse employment action. *See, e.g., Nelson v. Upsala College*, 51 F.3d
147 383, 386 (3d Cir. 1995) (requiring the plaintiff in a retaliation case to prove among other things
148 that “the employer took an adverse employment action against her”).

149 It should be noted, however, that damages for emotional distress and pain and suffering are
150 not recoverable under the FMLA. *Lloyd v. Wyoming Valley Health Care Sys.*, 994 F. Supp. 288,
151 291 (M.D. Pa. 1998) . So, to the extent that retaliatory activity is not job-related, it is probably less
152 likely to be compensable under the FMLA than it is under Title VII. For further discussion of
153 *White*, see the Comment to Instruction 5.1.7.

154 *Determinative Effect*

155 Instruction 10.1.4 requires the plaintiff to show that the plaintiff’s protected activity had a
156 “determinative effect” on the allegedly retaliatory activity. Prior to 2013, a distinction between
157 pretext and mixed-motive cases had on occasion been recognized as relevant for both Title VII
158 retaliation claims and FMLA claims. For Title VII retaliation claims that proceeded on a “pretext”
159 theory, the “determinative effect” standard applied. *See, e.g., Woodson v. Scott Paper Co.*, 109
160 F.3d 913, 935 (3d Cir. 1997) (holding that it was error, in a case that proceeded on a “pretext”
161 theory, not to use the “determinative effect” language).

162 In 2013, the Supreme Court held that the mixed-motive proof framework is unavailable for
163 Title VII retaliation claims. *See Univ. of Tex. Sw. Med. Ctr. v. Nassar*, 570 U.S. 338, 360 (2013)
164 (“Title VII retaliation claims must be proved according to traditional principles of but-for
165 causation, not the lessened causation test stated in [42 U.S.C.] § 2000e–2(m). This requires proof
166 that the unlawful retaliation would not have occurred in the absence of the alleged wrongful action
167 or actions of the employer.”). The *Nassar* Court reasoned that Congress legislated against a
168 background tort principle of “but for” causation, *Nassar*, 570 U.S. at 347; that Title VII’s
169 retaliation provision uses the word “because,” which is incompatible with a mixed-motive test, *id.*
170 at 352; that Congress would have structured the statutory framework differently had it wished to
171 encompass Title VII retaliation claims among those eligible for the statutory mixed-motive test set
172 forth in 42 U.S.C. ‘§ 2000e-2(m) and 2000e-5(g)(2)(B), *id.* at 353; that policy considerations
173 support a restrictive approach to the standards of proof for retaliation claims, *id.* at 356-358; and
174 that the “careful balance” that Congress set in the Civil Rights Act of 1991 forecloses the use of
175 the *Price Waterhouse* mixed-motive test for Title VII retaliation claims, *id.* at 362.

10.1.4 Retaliation for Opposing Actions in Violation of FMLA

176 In light of *Nassar* and *Gross v. FBL Financial Services, Inc.*, 557 U.S. 167 (2009),³⁶ it is
177 unclear whether a mixed-motive framework can appropriately apply to FMLA retaliation claims
178 under Section 2615(b).³⁷

179 *Timing*

180 On the relationship between timing and retaliation in FMLA cases, *see, e.g., Sabbrese v.*
181 *Lowe's Home Centers, Inc.*, 320 F. Supp. 2d 311, 324 (W.D. Pa. 2004) (“The court finds that
182 plaintiff met the causal link requirement of his prima facie case by presenting evidence that: (1)
183 he was terminated two weeks after he complained to store management; (2) defendant’s
184 management officials gave inconsistent explanations about who authorized his firing; and (3)
185 plaintiff was permitted to continue working after allegedly committing a violation so severe that
186 he could have been immediately terminated.”).

³⁶ In *Gross*, the Supreme Court rejected the use of a mixed-motive framework for claims under the Age Discrimination in Employment Act (ADEA). The *Gross* Court reasoned that it had never held that the mixed-motive framework set by *Price Waterhouse v. Hopkins*, 490 U.S. 228 (1989), applied to ADEA claims; that the ADEA’s reference to discrimination “because of” age indicated that but-for causation is the appropriate test; and that this interpretation was bolstered by the fact that when Congress in 1991 provided the statutory mixed-motive framework codified at 42 U.S.C. § 2000e-5(g)(2)(B), that provision was not drafted so as to cover ADEA claims.

³⁷ *Cf. DiFiore v. CSL Behring, LLC*, 879 F.3d 71, 78 (3d Cir. 2018) (holding that a mixed-motive framework is unavailable for False Claims Act retaliation claims because “the language of the FCA anti-retaliation provision uses the same ‘because of’ language that compelled the Supreme Court to require ‘but-for’ causation in *Nassar* and *Gross*”).

10.2.1 Serious Health Condition

1 10.2.1 FMLA Definitions — Serious Health Condition

2 Model

3 The phrase “serious health condition,” as used in these instructions, means an illness,
4 injury, impairment, or physical or mental condition that involves:

5 *Set forth any of the following that are presented by the evidence:*

6 [Inpatient care. Inpatient care means an overnight stay in a hospital, hospice, or residential
7 medical care facility, including any period of incapacity (inability to work, attend school or
8 perform other regular daily activities) due to the serious health condition, treatment therefor, or
9 recovery therefrom, or any later treatment in connection with the inpatient care. For this purpose,
10 “overnight stay” means a stay in a hospital, hospice, or residential medical care facility for a
11 substantial period of time from one calendar day to the next calendar day as measured by the
12 individual’s time of admission and time of discharge];

13 OR

14 [Incapacity plus treatment, which means a period of incapacity (inability to work, attend
15 school or perform other regular daily activities) of more than three consecutive days, and any later
16 treatment or period of incapacity relating to the same condition, that also involves:

17 [Insert here the relevant requirement. See Comment for a discussion of the requirements
18 for showing incapacity plus treatment.]];

19 OR

20 [Any period of incapacity (inability to work, attend school or perform other regular daily
21 activities) due to pregnancy or for prenatal care];

22 OR

23 [A chronic serious health condition. [See Comment for a discussion of the requirements
24 for showing a chronic serious health condition.]];

25 OR

26 [A period of incapacity (inability to work, attend school or perform other regular daily
27 activities) which is permanent or long-term due to a condition for which treatment may not be
28 effective. [[The employee or family member] must be under the continuing supervision of a health
29 care provider, even though [the employee or family member] may not be receiving active
30 treatment];

10.2.1 Serious Health Condition

31 OR

32 [Any period of absence to receive multiple treatments (including any period of recovery
33 from the treatments) by a health care provider, or by a provider of health care services under orders
34 of, or on referral by, a health care provider, either for restorative surgery after an accident or other
35 injury, or for a condition that would likely result in a period of incapacity (inability to work, attend
36 school or perform other regular daily activities) of more than three consecutive calendar days in
37 the absence of medical intervention or treatment.]

38

39 **Comment**

40 This instruction can be used if the court wishes to provide the jury with more detailed
41 information on what constitutes a serious health condition than that set forth in Instructions 10.1.1-
42 10.1.3. The FMLA defines “serious health condition” as “an illness, injury, impairment, or
43 physical or mental condition that involves – (A) inpatient care in a hospital, hospice, or residential
44 medical care facility; or (B) continuing treatment by a health care provider.” 29 U.S.C. § 2611(11).
45 As of spring 2016, the regulations elaborating this definition are 29 C.F.R. §§ 825.113 – 825.115.
46 Although the Committee will endeavor to update this Comment to reflect subsequent changes in
47 the regulations, readers should keep in mind the need to check for any such changes. *See generally*
48 *Bonkowski v. Oberg Industries, Inc.*, 787 F.3d 190, 197 (3d Cir. 2015) (discussing the “rather
49 lengthy and complicated history” of the FMLA regulations).

50 The regulations’ definition of “serious health condition” is complicated. It should not be
51 necessary to charge the jury on the all the intricacies of the regulation, both because counsel should
52 be able to reach agreement concerning which details are in dispute, and because some issues are
53 questions of law for the court.³⁸ Accordingly, some portions of Instruction 10.2.1 simply refer to
54 the relevant portions of the regulation, which are set forth in this Comment.

55 *Inpatient care*

56 29 C.F.R. § 825.114 states: “Inpatient care means an overnight stay in a hospital, hospice,
57 or residential medical care facility, including any period of incapacity as defined in § 825.113(b),
58 or any subsequent treatment in connection with such inpatient care.” *See Bonkowski*, 787 F.3d at
59 206 (holding that “‘an overnight stay’ under [29 C.F.R.] § 825.114 means a stay in a hospital,
60 hospice, or residential medical care facility for a substantial period of time from one calendar day
61 to the next calendar day as measured by the individual’s time of admission and time of discharge”);

³⁸ *See Bonkowski*, 787 F.3d at 203 (holding the meaning of “overnight stay” was a question of law for the court, that it is the court’s “obligation to interpret the DOL regulation,” and that “[i]t is then the jury’s responsibility to dispose of any genuine issues of material fact on the basis of judicial instructions explaining the meaning of” the regulation).

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62 *id.* at 210 (not deciding what would count as a “substantial period” but suggesting that “a minimum
63 of eight hours would seem to be an appropriate period of time”). 29 C.F.R. § 825.113(b) states:
64 “The term incapacity means inability to work, attend school or perform other regular daily
65 activities due to the serious health condition, treatment therefore, or recovery therefrom.”

66 *Incapacity plus treatment*

67 29 C.F.R. § 825.115 provides in part:

68 A serious health condition involving continuing treatment by a health care provider
69 includes any one or more of the following:

70 (a) Incapacity and treatment. A period of incapacity of more than three
71 consecutive, full calendar days, and any subsequent treatment or period of
72 incapacity relating to the same condition, that also involves:

73 (1) Treatment two or more times, within 30 days of the first day of
74 incapacity, unless extenuating circumstances exist, by a health care
75 provider, by a nurse under direct supervision of a health care provider, or
76 by a provider of health care services (e.g., physical therapist) under orders
77 of, or on referral by, a health care provider; or

78 (2) Treatment by a health care provider on at least one occasion,
79 which results in a regimen of continuing treatment under the supervision of
80 the health care provider.

81 (3) The requirement in paragraphs (a)(1) and (2) of this section for
82 treatment by a health care provider means an in-person visit to a health care
83 provider. The first (or only) in-person treatment visit must take place within
84 seven days of the first day of incapacity.

85 (4) Whether additional treatment visits or a regimen of continuing
86 treatment is necessary within the 30-day period shall be determined by the
87 health care provider.

88 (5) The term extenuating circumstances in paragraph (a)(1) of this
89 section means circumstances beyond the employee’s control that prevent
90 the follow-up visit from occurring as planned by the health care provider.
91 Whether a given set of circumstances are extenuating depends on the facts.
92 For example, extenuating circumstances exist if a health care provider
93 determines that a second in-person visit is needed within the 30-day period,
94 but the health care provider does not have any available appointments
95 during that time period.

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96 In a case that was controlled by a prior version of the regulations, the Court of Appeals held that
97 “an employee may satisfy her burden of proving three days of incapacitation through a
98 combination of expert medical and lay testimony.” *Schaar v. Lehigh Valley Health Services, Inc.*,
99 598 F.3d 156, 161 (3d Cir. 2010). The Committee has not attempted to determine whether the
100 *Schaar* holding applies with equal force to cases controlled by the current version of the
101 regulations.

102 *Chronic serious health condition*

103 29 C.F.R. § 825.115 provides in part:

104 A serious health condition involving continuing treatment by a health care provider
105 includes any one or more of the following:

106 . . .

107 (c) Chronic conditions. Any period of incapacity or treatment for such incapacity
108 due to a chronic serious health condition. A chronic serious health condition is one
109 which:

110 (1) Requires periodic visits (defined as at least twice a year) for treatment
111 by a health care provider, or by a nurse under direct supervision of a health
112 care provider;

113 (2) Continues over an extended period of time (including recurring episodes
114 of a single underlying condition); and

115 (3) May cause episodic rather than a continuing period of incapacity (e.g.,
116 asthma, diabetes, epilepsy, etc.).

117 *Further provision applicable to pregnancy, prenatal care, and chronic serious health conditions*

118 29 C.F.R. § 825.115(f) provides: “Absences attributable to incapacity under paragraph (b)
119 or (c) of this section qualify for FMLA leave even though the employee or the covered family
120 member does not receive treatment from a health care provider during the absence, and even if the
121 absence does not last more than three consecutive, full calendar days. For example, an employee
122 with asthma may be unable to report for work due to the onset of an asthma attack or because the
123 employee’s health care provider has advised the employee to stay home when the pollen count
124 exceeds a certain level. An employee who is pregnant may be unable to report to work because of
125 severe morning sickness.”

126 *Other relevant provisions in 29 C.F.R. § 825.113*

127 29 C.F.R. § 825.113(c) defines “treatment.” 29 C.F.R. § 825.113(d) excludes certain

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128 conditions from the definition of “serious health condition.”

129 *Health care provider*

130 The definitions section of the FMLA (29 U.S.C. §2611(6)) defines “health care provider”
131 as follows:

132 6) *Health care provider*. The term “health care provider” means--

133 (A) a doctor of medicine or osteopathy who is authorized to practice
134 medicine or surgery (as appropriate) by the State in which the doctor
135 practices; or

136 (B) any other person determined by the Secretary to be capable of providing
137 health care services.

138 The relevant regulations concerning persons determined to be capable of providing health care
139 services can be found at 29 C.F.R. § 825.125.

140 For case law in the Third Circuit construing the statutory term “serious health condition”
141 or related regulations, *see, e.g., Hansler v. Lehigh Valley Hosp. Network*, 785 F.3d 149, 154 n. 3
142 (3d Cir. 2015)(“[W]e will assume here, and [plaintiff] does not argue otherwise, that a condition
143 lasting for one month does not satisfy the ‘extended period of time’ requirement.”); *Victorelli v.*
144 *Shadyside Hosp.*, 128 F.3d 184, 190 (3d Cir. 1997) (“A factfinder may be able reasonably to find
145 that Victorelli suffers from something more severe than a ‘minor ulcer’ and as such is entitled to
146 FMLA protection.”).

1 **10.2.2 FMLA Definitions — Equivalent Position**

2 **Model**

3 [Defendant] claims that after returning from leave, [plaintiff] was placed in a position that
4 was equivalent to the one that [he/she] had before taking leave. [Plaintiff] claims that the new
5 position was not equivalent to the old one. Under the Family and Medical Leave Act, the new
6 position is equivalent to the old one if it is virtually identical in terms of pay, benefits and working
7 conditions, including privileges, “perks” and status. It must involve the same or substantially
8 similar duties and responsibilities, and require substantially equivalent skill, effort, responsibility,
9 and authority. [Plaintiff] must prove by a preponderance of the evidence that the new position was
10 not equivalent to the old one.

11

12 **Comment**

13 The court may wish to use this instruction if there is a dispute on whether the plaintiff
14 was restored to an equivalent position. The instruction tracks the language of the FMLA
15 regulations at 29 C.F.R. § 825.215(a). *See also* 29 C.F.R. §§ 825.215(b) - (f) (providing further
16 detail on the subject).

1 **10.3.1 FMLA Defense — Key Employee**

2 **Model**

3 If you find that [plaintiff] has proved by a preponderance of the evidence that [he/she] was
4 not restored to [his/her] position [or to an equivalent position] after returning from a leave
5 authorized by the Family and Medical Leave Act, you must then consider [defendant’s] defense.
6 The Family and Medical Leave Act permits an employer to deny job restoration to a “key
7 employee” when necessary to protect the employer from substantial and grievous economic injury.
8 [Defendant] contends that it had no obligation to restore [plaintiff] to a position because [plaintiff]
9 was a “key employee” and that [describe defendant’s action] was necessary to protect [defendant]
10 from substantial and grievous economic injury.

11 Your verdict must be for [defendant] if [defendant] proves all of the following by a
12 preponderance of the evidence:

13 First: That [plaintiff] was a “key employee.” [Plaintiff] was a “key employee” within the
14 meaning of the Act if [he/she] was a salaried employee who was among the highest paid
15 10 percent of all the employees employed by [defendant] within 75 miles of [plaintiff’s]
16 worksite. The determination of whether [plaintiff] was among the highest paid 10 percent
17 is to be made as of the time [plaintiff] gave notice of the need for leave.

18 Second: That failing to restore [plaintiff] to [his/her] former job [or an equivalent position]
19 was necessary to prevent substantial and grievous economic injury to the operations of
20 [defendant]. In determining whether or not [defendant’s] action was economically justified
21 in this sense, you may consider factors such as whether [plaintiff] was so important to the
22 business that [defendant] could not temporarily do without [plaintiff] and could not replace
23 [plaintiff] on a temporary basis. You may also consider whether the cost of reinstating
24 [plaintiff] after a leave would be substantial.

25 Third: That [defendant], when it determined that substantial and grievous injury would
26 occur from [plaintiff’s] leave, promptly notified [plaintiff] of its intent to deny restoration
27 of [plaintiff’s] job, specifying in the notice [defendant’s] contention that [plaintiff] was a
28 “key employee” and restoration of [his/her] job after a leave would cause substantial and
29 grievous economic injury to [defendant].

30 **Comment**

31 An employer may deny job restoration to a “key employee” if the denial is necessary to
32 prevent substantial and grievous economic injury to the operations of the employer. 29 U.S.C. §
33 2614(b) provides as follows:

34 (b) *Exemption concerning certain highly compensated employees.*

10.3.1 Key Employee

- 35 (1) *Denial of restoration.* An employer may deny restoration . . . if—
- 36 (A) such denial is necessary to prevent substantial and grievous
37 economic injury to the operations of the employer;
- 38 (B) the employer notifies the employee of the intent of the employer
39 to deny restoration on such basis at the time the employer determines
40 that such injury would occur; and
- 41 (C) in any case in which the leave has commenced, the employee
42 elects not to return to employment after receiving such notice.
- 43 (2) *Affected employees.* An eligible employee described in paragraph (1) is
44 a salaried eligible employee who is among the highest paid 10 percent of
45 the employees employed by the employer within 75 miles of the facility at
46 which the employee is employed.

47 For a general discussion of “key employees,” see 29 C.F.R. § 825.217. The phrase “substantial
48 and grievous economic injury” covers actions that threaten the economic viability of the employer
49 or lesser injuries that cause substantial long-term economic injury. But minor inconveniences and
50 costs that the employer would experience in the normal course of doing business do not constitute
51 “substantial and grievous economic injury.” 29 C.F.R. § 825.218(c).

52 For a case applying the term “key employee,” see *Oby v. Baton Rouge Marriott*, 329 F.
53 Supp. 2d 772, 783 (M.D. La. 2004), where the court granted summary judgment to the employer
54 because the plaintiff was a key employee and the employer had followed the requirements set out
55 in the regulations:

56 To deny restoration to a key employee, an employer must determine that
57 restoring the employee to employment will cause substantial and grievous
58 economic injury to the operations of the employer The regulations do not
59 provide a precise test for the level of hardship or injury to the employer which must
60 be sustained to constitute a substantial and grievous injury. If the reinstatement of
61 a key employee threatens the economic viability of the firm, that would constitute
62 substantial and grievous economic injury. A lesser injury which causes substantial,
63 long-term economic injury would also be sufficient. Minor inconveniences and
64 costs that the employer would experience in the normal course of doing business
65 would certainly not constitute substantial and grievous economic injury.

66 Plaintiff has not presented any evidence to rebut . . . Columbia Sussex’s
67 evidence that it would have suffered substantial and grievous economic injury had
68 it reinstated plaintiff to the position of Executive Housekeeper. In fact, the
69 undisputed evidence shows that plaintiff was relied upon as the Executive
70 Housekeeper at the Baton Rouge Marriott to keep the facilities clean and Columbia

10.3.1 Key Employee

71 Sussex's customers happy. In consideration of this reliance, plaintiff was the third
72 highest paid employee at the facility. When plaintiff left, the facility was suffering,
73 and an educated business decision was made to replace plaintiff . . . Defendant had
74 also determined that reinstating plaintiff would cause it substantial and grievous
75 economic injury if it had to pay two Executive Housekeepers \$41,000 each.

10.4.1 Back Pay – No Claim of Willful Violation

10.4.1 FMLA Damages — Back Pay — No Claim of Willful Violation

Model

If you find that [defendant] has violated [plaintiff's] rights under the Family and Medical Leave Act, then you must determine the amount of damages that [defendant's] actions have caused [plaintiff]. [Plaintiff] has the burden of proving damages by a preponderance of the evidence.

You must award as actual damages an amount that reasonably compensates [plaintiff] for any lost wages and benefits, taking into consideration any increases in salary and benefits, including pension, that [plaintiff] would have received from [defendant] had [plaintiff's] rights not been violated.

You must award [plaintiff] the amount of [his/her] lost wages and benefits during the period starting [insert date, which will be no more than two years before the date the lawsuit was filed] through the date of your verdict.

You must reduce any award of damages for lost wages and benefits by the amount of the expenses that [plaintiff] would have incurred in making those earnings.

If you award damages for lost wages, you are instructed to deduct from this figure whatever wages [plaintiff] has obtained from other employment during this period. However, please note that you should not deduct social security benefits, unemployment compensation and pension benefits from an award of lost wages.

[You are further instructed that [plaintiff] has a duty to mitigate [his/her] damages--that is [plaintiff] is required to make reasonable efforts under the circumstances to reduce [his/her] damages. It is [defendant's] burden to prove that [plaintiff] has failed to mitigate. So if [defendant] persuades you, by a preponderance of the evidence, that [plaintiff] failed to obtain substantially equivalent job opportunities that were reasonably available to [him/ her], you must reduce the award of damages by the amount of the wages that [plaintiff] reasonably would have earned if [he/she] had obtained those opportunities.]

[In assessing damages, you must not consider attorney fees or the costs of litigating this case. Attorney fees and costs, if relevant at all, are for the court and not the jury to determine. Therefore, attorney fees and costs should play no part in your calculation of any damages.]

[Add the following instruction if the employer claims “after-acquired evidence” of misconduct by the plaintiff:

[Defendant] contends that it would have made the same decision to [describe employment decision] [plaintiff] because of conduct that [defendant] discovered after it made the employment decision. Specifically, [defendant] claims that when it became aware of the [describe the after-discovered misconduct], [defendant] would have made the decision at that point had it not been

10.4.1 Back Pay – No Claim of Willful Violation

35 made previously.

36 If [defendant] proves by a preponderance of the evidence that it would have made the same
37 decision and would have [describe employment decision] [plaintiff] because of [describe after-
38 discovered evidence], you must limit any award of lost wages to the date [defendant] would have
39 made the decision to [describe employment decision] [plaintiff] as a result of the after-acquired
40 information.]

41

42 **Comment**

43 “[T]he accrual period for backpay [under the FMLA] is limited by the Act’s 2-year statute
44 of limitations (extended to three years only for willful violations), §§ 2617(c)(1) and (2).” *Nevada*
45 *Dept. of Human Resources v. Hibbs*, 538 U.S. 721, 740 (2003). As the *Hibbs* Court noted, the
46 statute of limitations for recovery under the FMLA is two years, but it is extended to three years if
47 the employer’s violation was willful. 26 U.S.C. § 2617(c)(2). The standard for “willfulness” is the
48 same as that applied to the liquidated damages provision in the ADEA, and the statute of
49 limitations provision in the Equal Pay Act, i.e., whether the employer “intentionally or recklessly
50 violated” the employee’s statutory rights. *Hoffman v. Professional Med Team*, 394 F.3d 414, 417
51 (6th Cir. 2005). This instruction is to be used when the plaintiff does not present evidence sufficient
52 to create a jury question on whether the defendant acted willfully. See 10.4.2 for an instruction
53 covering a willful violation of the FMLA.

54 29 U.S.C. § 2617(a)(1) provides the following damages for an employee against an
55 employer who violates the FMLA:

56 Any employer who violates [29 U.S.C. § 2615] shall be liable to any eligible
57 employee affected—

58 (A) for damages equal to—

59 (i) the amount of—

60 (I) any wages, salary, employment benefits, or other
61 compensation denied or lost to such employee by reason of
62 the violation; or

63 (II) in a case in which wages, salary, employment benefits,
64 or other compensation have not been denied or lost to the
65 employee, any actual monetary losses sustained by the
66 employee as a direct result of the violation, such as the cost
67 of providing care, up to a sum equal to 12 weeks (or 26
68 weeks, in a case involving leave under section 2612(a)(3) of

10.4.1 Back Pay – No Claim of Willful Violation

- 69 this title) of wages or salary for the employee;
- 70 (ii) the interest on the amount described in clause (i) calculated at
71 the prevailing rate; and
- 72 (iii) an additional amount as liquidated damages equal to the sum of
73 the amount described in clause (i) and the interest described in
74 clause (ii), except that if an employer . . . proves to the satisfaction
75 of the court that the act or omission which violated [Section 2615]
76 was in good faith and that the employer had reasonable grounds for
77 believing that the act or omission was not a violation of [Section
78 2615], such court may, in the discretion of the court, reduce the
79 amount of the liability to the amount and interest determined under
80 clauses (i) and (ii), respectively[.]

81 Section 2617(a)(1)(B) authorizes the court to award “such equitable relief as may be appropriate,
82 including employment, reinstatement, and promotion.”

83 In accordance with 29 U.S.C. § 2617(a), the court must double the amount of back pay
84 damages as liquidated damages, unless the defendant persuades the court that the violation was in
85 good faith and that the employer had reasonable grounds for believing that the act or omission was
86 not a violation of the FMLA— in which case the court has the discretion to limit the award to the
87 amount of damages found by the jury.

88 *Attorney Fees and Costs*

89 There appears to be no uniform practice regarding the use of an instruction that warns the
90 jury against speculation on attorney fees and costs. In *Collins v. Alco Parking Corp.*, 448 F.3d 652
91 (3d Cir. 2006), the district court gave the following instruction:

92 You are instructed that if plaintiff wins on his claim, he may be entitled to an award
93 of attorney fees and costs over and above what you award as damages. It is my duty
94 to decide whether to award attorney fees and costs, and if so, how much. Therefore,
95 attorney fees and costs should play no part in your calculation of any damages.

96 *Id.* at 656-57. The Court of Appeals held that the plaintiff had not properly objected to the
97 instruction, and, reviewing for plain error, found none: “We need not and do not decide now
98 whether a district court commits error by informing a jury about the availability of attorney fees
99 in an ADEA case. Assuming *arguendo* that an error occurred, such error is not plain, for two
100 reasons.” *Id.* at 657. First, “it is not ‘obvious’ or ‘plain’ that an instruction directing the jury *not*
101 to consider attorney fees” is irrelevant or prejudicial; “it is at least arguable that a jury tasked with
102 computing damages might, absent information that the Court has discretion to award attorney fees
103 at a later stage, seek to compensate a sympathetic plaintiff for the expense of litigation.” *Id.*
104 Second, it is implausible “that the jury, in order to eliminate the chance that Collins might be

10.4.1 Back Pay – No Claim of Willful Violation

105 awarded attorney fees, took the disproportionate step of returning a verdict against him even
106 though it believed he was the victim of age discrimination, notwithstanding the District Court’s
107 clear instructions to the contrary.” *Id.*; see also *id.* at 658 (distinguishing *Fisher v. City of*
108 *Memphis*, 234 F.3d 312, 319 (6th Cir. 2000) and *Brooks v. Cook*, 938 F.2d 1048, 1051 (9th Cir.
109 1991)).

1 **10.4.2 FMLA Damages — Back Pay — Willful Violation**

2 **Model**

3 If you find that [defendant] has violated [plaintiff’s] rights under the Family and Medical
4 Leave Act, then you must determine the amount of damages that [defendant’s] actions have caused
5 [plaintiff]. [Plaintiff] has the burden of proving damages by a preponderance of the evidence.

6 You must award as actual damages an amount that reasonably compensates [plaintiff] for
7 any lost wages and benefits, taking into consideration any increases in salary and benefits,
8 including pension, that [plaintiff] would have received from [defendant] had [plaintiff’s] rights
9 had not been violated.

10 *[Alternative One: For use in cases where the plaintiff asserts back-pay claims based on*
11 *more than one asserted FMLA violation, and some of those violations occurred earlier than two*
12 *years prior to the commencement of the lawsuit:]* In this case, [plaintiff] alleges that [defendant]
13 willfully violated the Family and Medical Leave Act. If [plaintiff] proves to you by a
14 preponderance of the evidence that [defendant’s] violation of the Family and Medical Leave Act
15 was willful, then this will have an effect on the damages that you must award. I will explain this
16 effect in a minute, but first I will provide you more information on what it means for a violation
17 to be “willful.”]

18 *[Alternative Two: For use in cases where all alleged FMLA violations occurred more*
19 *than two years prior to the commencement of the suit:]* In this case, [plaintiff] alleges that
20 [defendant] willfully violated the Family and Medical Leave Act. You may only find for [plaintiff]
21 in this case if [plaintiff] proves to you by a preponderance of the evidence that [defendant’s]
22 violation of the Family and Medical Leave Act was willful. Let me now give you more information
23 what it means for a violation to be “willful.”]

24 You must find [defendant’s] violation of the Family and Medical Leave Act to be willful
25 if [plaintiff] proves by a preponderance of the evidence that [defendant] knew or showed reckless
26 disregard for whether [describe challenged action] was prohibited by the law. To establish
27 willfulness it is not enough to show that [defendant] acted negligently. If you find that [defendant]
28 did not know, or knew only that the law was potentially applicable, and did not act in reckless
29 disregard for whether its conduct was prohibited by the law, then [defendant’s] conduct was not
30 willful.

31 *[For use with Alternative One:]* If you find that [defendant’s] violation of the Family and
32 Medical Leave Act was willful, then you must award [plaintiff] the amount of [his/her] lost wages
33 and benefits during the period starting [insert date, which will be no more than three years before
34 the date the lawsuit was filed] through the date of your verdict. However, if you find that
35 [defendant’s] violation of the Family and Medical Leave Act was not willful, then you must award
36 [plaintiff] the amount of [his/her] lost wages and benefits during the period starting [insert date,

10.4.2 Back Pay – Willful Violation

37 which will be no more than two years before the date the lawsuit was filed] through the date of
38 your verdict.]

39 **[For use with Alternative Two:]** If you find that [defendant’s] violation of the Family and
40 Medical Leave Act was willful, then you must award [plaintiff] the amount of [his/her] lost wages
41 and benefits during the period starting [insert date, which will be no more than three years before
42 the date the lawsuit was filed] through the date of your verdict. However, if you find that
43 [defendant’s] violation of the Family and Medical Leave Act was not willful, then you must find
44 for [defendant] in this case.]

45 You must reduce any award of damages for lost wages and benefits by the amount of the
46 expenses that [plaintiff] would have incurred in making those earnings.

47 If you award damages for lost wages, you are instructed to deduct from this figure whatever
48 wages [plaintiff] has obtained from other employment during this period. However, please note
49 that you should not deduct social security benefits, unemployment compensation and pension
50 benefits from an award of lost wages.

51 [You are further instructed that [plaintiff] has a duty to mitigate [his/her] damages--that is
52 [plaintiff] is required to make reasonable efforts under the circumstances to reduce [his/her]
53 damages. It is [defendant’s] burden to prove that [plaintiff] has failed to mitigate. So if [defendant]
54 persuades you, by a preponderance of the evidence, that [plaintiff] failed to obtain substantially
55 equivalent job opportunities that were reasonably available to [him/ her], you must reduce the
56 award of damages by the amount of the wages that [plaintiff] reasonably would have earned if
57 [he/she] had obtained those opportunities.]

58 [In assessing damages, you must not consider attorney fees or the costs of litigating this
59 case. Attorney fees and costs, if relevant at all, are for the court and not the jury to determine.
60 Therefore, attorney fees and costs should play no part in your calculation of any damages.]

61 **[Add the following instruction if the employer claims “after-acquired evidence” of
62 misconduct by the plaintiff:**

63 [Defendant] contends that it would have made the same decision to [describe employment
64 decision] [plaintiff] because of conduct that [defendant] discovered after it made the employment
65 decision. Specifically, [defendant] claims that when it became aware of the [describe the after-
66 discovered misconduct], [defendant] would have made the decision at that point had it not been
67 made previously.

68 If [defendant] proves by a preponderance of the evidence that it would have made the same
69 decision and would have [describe employment decision] [plaintiff] because of [describe after-
70 discovered evidence], you must limit any award of lost wages to the date [defendant] would have
71 made the decision to [describe employment decision] [plaintiff] as a result of the after-acquired
72 information.]

10.4.2 Back Pay – Willful Violation

73 **Comment**

74 The Family and Medical Leave Act provides recovery for two years of lost wages and benefits if
75 the defendant’s violation was non-willful; it extends the recovery of damages to a third year if the
76 defendant’s violation was willful. 26 U.S.C. § 2617(c)(2). The standard for “willfulness” is the
77 same as that applied to the liquidated damages provision in the ADEA, and the statute of
78 limitations provision in the Equal Pay Act, i.e., whether the employer “either knew or showed
79 reckless disregard” for the employee’s statutory rights. *See Hoffman v. Professional Med Team*,
80 394 F.3d 414, 417 (6th Cir. 2005) (“the standard for willfulness under the FMLA extended statute
81 of limitations is whether the employer intentionally or recklessly violated the FMLA.”).

82 This instruction is to be used when the plaintiff presents evidence sufficient to create a
83 jury question on whether the defendant willfully violated the FMLA. See Instruction 10.4.1 for the
84 instruction to be used when there is insufficient evidence to create a jury question on willfulness
85 but the plaintiff’s claims are nonetheless timely.

86 29 U.S.C. § 2617(a) provides the following damages for an employee against an employer
87 who violates the FMLA:

88 Any employer who violates [29 U.S.C. § 2615] shall be liable to any eligible
89 employee affected—

90 (A) for damages equal to—

91 (i) the amount of—

92 (I) any wages, salary, employment benefits, or other
93 compensation denied or lost to such employee by reason of
94 the violation; or

95 (II) in a case in which wages, salary, employment benefits,
96 or other compensation have not been denied or lost to the
97 employee, any actual monetary losses sustained by the
98 employee as a direct result of the violation, such as the cost
99 of providing care, up to a sum equal to 12 weeks (or 26
100 weeks, in a case involving leave under section 2612(a)(3) of
101 this title) of wages or salary for the employee;

102 (ii) the interest on the amount described in clause (i) calculated at
103 the prevailing rate; and

104 (iii) an additional amount as liquidated damages equal to the sum of
105 the amount described in clause (i) and the interest described in
106 clause (ii), except that if an employer . . . proves to the satisfaction

10.4.2 Back Pay – Willful Violation

107 of the court that the act or omission which violated [Section 2615]
108 was in good faith and that the employer had reasonable grounds for
109 believing that the act or omission was not a violation of [Section
110 2615], such court may, in the discretion of the court, reduce the
111 amount of the liability to the amount and interest determined under
112 clauses (i) and (ii), respectively[.]

113 Section 2617(a)(1)(B) authorizes the court to award “such equitable relief as may be appropriate,
114 including employment, reinstatement, and promotion.”

115 In accordance with 29 U.S.C. § 2617(a), the court must double the amount of back pay
116 damages as liquidated damages, unless the defendant persuades the court that the violation was in
117 good faith and that the employer had reasonable grounds for believing that the act or omission was
118 not a violation of the FMLA— in which case the court has the discretion to limit the award to the
119 amount of damages found by the jury.

120 *Attorney Fees and Costs*

121 There appears to be no uniform practice regarding the use of an instruction that warns the
122 jury against speculation on attorney fees and costs. In *Collins v. Alco Parking Corp.*, 448 F.3d
123 652 (3d Cir. 2006), the district court gave the following instruction: “You are instructed that if
124 plaintiff wins on his claim, he may be entitled to an award of attorney fees and costs over and
125 above what you award as damages. It is my duty to decide whether to award attorney fees and
126 costs, and if so, how much. Therefore, attorney fees and costs should play no part in your
127 calculation of any damages.” *Id.* at 656-57. The Court of Appeals held that the plaintiff had not
128 properly objected to the instruction, and, reviewing for plain error, found none: “We need not and
129 do not decide now whether a district court commits error by informing a jury about the availability
130 of attorney fees in an ADEA case. Assuming *arguendo* that an error occurred, such error is not
131 plain, for two reasons.” *Id.* at 657. First, “it is not ‘obvious’ or ‘plain’ that an instruction directing
132 the jury *not* to consider attorney fees” is irrelevant or prejudicial; “it is at least arguable that a jury
133 tasked with computing damages might, absent information that the Court has discretion to award
134 attorney fees at a later stage, seek to compensate a sympathetic plaintiff for the expense of
135 litigation.” *Id.* Second, it is implausible “that the jury, in order to eliminate the chance that Collins
136 might be awarded attorney fees, took the disproportionate step of returning a verdict against him
137 even though it believed he was the victim of age discrimination, notwithstanding the District
138 Court’s clear instructions to the contrary.” *Id.*; *see also id.* at 658 (distinguishing *Fisher v. City of*
139 *Memphis*, 234 F.3d 312, 319 (6th Cir. 2000) and *Brooks v. Cook*, 938 F.2d 1048, 1051 (9th Cir.
140 1991)).

1 **10.4.3 FMLA Damages — Other Monetary Damages**

2 **Model**

3 The Family and Medical Leave Act provides that if an employee is unable to prove that the
4 employer’s violation of the Act caused the employee to lose any wages, benefits or other
5 compensation, then that employee may recover other monetary losses sustained as a direct result
6 of the employer’s violation of the Act.

7 So in this case, if you find that [defendant] has violated [plaintiff’s] rights under the Act,
8 and yet you also find that [plaintiff] has not proved the loss of any wages, benefits or other
9 compensation as a result of this violation, then you must determine whether [plaintiff] has suffered
10 any other monetary losses as a direct result of the violation. [Other monetary losses may include
11 the cost of providing the care that gave rise to the need for a leave.] [Plaintiff] has the burden of
12 proving these monetary losses by a preponderance of the evidence.

13 Under the law, [plaintiff’s] recovery for these other monetary damages can be no higher
14 than the amount that [he/she] would have made in wages or salary for a [twelve-week period]³⁹
15 during her employment. So you must limit your award for these other monetary damages, if any,
16 to that amount. You must also remember that if [plaintiff] has proved damages for lost wages,
17 benefits or other compensation, then you must award those damages only and [plaintiff] may not
18 recover any amount for any other monetary damages suffered as a result of [describe defendant’s
19 conduct].

20 Finally, the Family and Medical Leave Act does not allow [plaintiff] to recover for any
21 mental or emotional distress or pain and suffering that may have been caused by [defendant’s]
22 violation of the Act. So I instruct you that you are not to award the plaintiff any damages for
23 emotional distress or pain and suffering.

24 [In assessing damages, you must not consider attorney fees or the costs of litigating this
25 case. Attorney fees and costs, if relevant at all, are for the court and not the jury to determine.
26 Therefore, attorney fees and costs should play no part in your calculation of any damages.]

27
28 **Comment**

29 The Family and Medical Leave Act provides that
30 in a case in which wages, salary, employment benefits, or other compensation have

³⁹ N.B.: In cases involving servicemember family leave under 29 U.S.C. § 2612(a)(3), the relevant period is 26 weeks rather than 12 weeks.

10.4.3 Other Monetary Damages

31 not been denied or lost to the employee, any actual monetary losses sustained by
32 the employee as a direct result of the violation, such as the cost of providing care,
33 up to a sum equal to 12 weeks (or 26 weeks, in a case involving leave under section
34 2612(a)(3) of this title) of wages or salary for the employee [can be recovered by a
35 plaintiff].

36 29 U.S.C. § 2617(a). An award for these non-wage-related monetary losses is contingent upon the
37 plaintiff's *not* obtaining an award for lost wages. This instruction therefore provides that the jury
38 is to reach the question of monetary losses other than lost wages only if it finds that the plaintiff
39 has not proven damages for lost wages.
40

41 The FMLA does not provide for recovery for emotional distress or pain and suffering.
42 See 29 U.S.C. § 2617(a). Although the Court of Appeals has not addressed this issue in a
43 precedential decision, other Courts of Appeals have reached this conclusion. *See, e.g., Farrell v.*
44 *Tri-Country Metro Transp. Dist of Or.*, 530 F.3d 1023, 1025 (9th Cir.2008); *Brumbalough v.*
45 *Camelot Care Ctrs., Inc.*, 427 F.3d 996, 1007–08 (6th Cir.2005).
46

47 In accordance with 29 U.S.C. § 2617(a), the court must double the amount of any damages
48 under the FMLA, as liquidated damages, unless the defendant persuades the court that the violation
49 was in good faith and that the employer had reasonable grounds for believing that the act or
50 omission was not a violation of the FMLA— in which case the court has the discretion to limit the
51 award to the amount of damages found by the jury.

52 *Attorney Fees and Costs*

53 There appears to be no uniform practice regarding the use of an instruction that warns the
54 jury against speculation on attorney fees and costs. In *Collins v. Alco Parking Corp.*, 448 F.3d
55 652 (3d Cir. 2006), the district court gave the following instruction: “You are instructed that if
56 plaintiff wins on his claim, he may be entitled to an award of attorney fees and costs over and
57 above what you award as damages. It is my duty to decide whether to award attorney fees and
58 costs, and if so, how much. Therefore, attorney fees and costs should play no part in your
59 calculation of any damages.” *Id.* at 656-57. The Court of Appeals held that the plaintiff had not
60 properly objected to the instruction, and, reviewing for plain error, found none: “We need not and
61 do not decide now whether a district court commits error by informing a jury about the availability
62 of attorney fees in an ADEA case. Assuming *arguendo* that an error occurred, such error is not
63 plain, for two reasons.” *Id.* at 657. First, “it is not ‘obvious’ or ‘plain’ that an instruction directing
64 the jury *not* to consider attorney fees” is irrelevant or prejudicial; “it is at least arguable that a jury
65 tasked with computing damages might, absent information that the Court has discretion to award
66 attorney fees at a later stage, seek to compensate a sympathetic plaintiff for the expense of
67 litigation.” *Id.* Second, it is implausible “that the jury, in order to eliminate the chance that Collins
68 might be awarded attorney fees, took the disproportionate step of returning a verdict against him
69 even though it believed he was the victim of age discrimination, notwithstanding the District
70 Court’s clear instructions to the contrary.” *Id.*; *see also id.* at 658 (distinguishing *Fisher v. City of*

10.4.3 Other Monetary Damages

71 *Memphis*, 234 F.3d 312, 319 (6th Cir. 2000), and *Brooks v. Cook*, 938 F.2d 1048, 1051 (9th Cir.
72 1991)).

1 **10.4.4. FMLA Damages — Liquidated Damages**

2

3 *No Instruction*

4

5 **Comment**

6 Punitive damages cannot be recovered under the FMLA. 29 U.S.C. § 2617 provides for a
7 mandatory award of liquidated (double) damages for any award under the FMLA. No instruction
8 is necessary on liquidated damages, however, because there is no issue for the jury to decide
9 concerning the availability or amount of these damages. The court simply doubles the award of
10 damages found by the jury.

11 It should be noted that 29 U.S.C. § 2617 provides that if the defendant proves that its
12 conduct was in good faith and that it had reasonable grounds for believing that the act or omission
13 was not a violation of the FMLA, the “court may, in the discretion of the court, reduce the amount
14 of the liability to” the amount of damages found by the jury. No instruction is necessary on good
15 faith, either, because the question of good faith in this circumstance is a question for “the court.”
16 The jury has no authority to reduce an award of liquidated damages under the FMLA. Although
17 the Court of Appeals has not addressed in a precedential decision the jury’s role in reducing the
18 amount of liquidated damages award, at least one district court in the circuit has. *Zawadowicz v.*
19 *CVS Corp.*, 99 F. Supp. 2d 518, 534 (D.N.J. 2000) (noting that any question of reducing liquidated
20 damages is for the court).

1 **10.4.5 FMLA Damages — Nominal Damages**

2
3 *No Instruction*

4
5 **Comment**

6 Nominal damages are not available under the FMLA. The court in *Walker v. UPS*, 240
7 F.3d 1268, 1278 (10th Cir. 2003) explained why nominal damages cannot be awarded under the
8 FMLA, in contrast to Title VII, which authorizes an award of nominal damages:

9 Because recovery [under the FMLA] is . . . unambiguously limited to actual
10 monetary losses, courts have consistently refused to award FMLA recovery for
11 such other claims as consequential damages (*Nero v. Industrial Molding Corp.*, 167
12 F.3d 921, 930 (5th Cir. 1999)) and emotional distress damages (*Lloyd v. Wyoming*
13 *Valley Health Care Sys., Inc.*, 994 F. Supp. 288, 291-92 (M.D. Pa. 1998)). Thus
14 *Cianci v. Pettibone Corp.*, 152 F.3d 723, 728-29 (7th Cir. 1998) held that a plaintiff
15 had no claim under the FMLA where the record showed that she suffered no
16 diminution of income and incurred no costs as a result of an alleged FMLA
17 violation.

18 Invoking an attempted analogy to Title VII precedents, Walker argues that
19 nominal damages should be allowed in FMLA cases because, just as under Title
20 VII, nominal damages would allow plaintiffs whose rights are violated but who do
21 not suffer any compensable damages to vindicate those rights. While it is true that
22 recent cases have rejected the “no harm, no foul” argument in the Title VII context
23 (*see, e.g., Hashimoto v. Dalton*, 118 F.3d 671, 675-76 (9th Cir. 1997)), that was not
24 always so.

25 Before the 1991 amendments to the Civil Rights Act, nominal damages (as
26 well as damages for pain and suffering or punitive or consequential damages) were
27 not available for Title VII violations, because the statute then provided for equitable
28 and declaratory relief alone. Nominal damages became available only after 42
29 U.S.C. § 1981a (“Section 1981a,” which governs damages recoverable in cases
30 brought under Title VII) was amended to allow for compensatory damages in such
31 actions (nominal damages are generally considered to be compensatory in nature).

32 Walker’s attempted argument by analogy fails because of the critical
33 difference in statutory language between [29 U.S.C.] Section 2617(a)(1) and the
34 amended Section 1981a. In contrast to the latter, . . . Section 2617(a)(1) does not
35 provide for compensatory damages in general, but is instead expressly limited to

10.4.5 Nominal Damages

36 lost compensation and other actual monetary losses. Because nominal damages are
37 not included in the FMLA’s list of recoverable damages, nor can any of the listed
38 damages be reasonably construed to include nominal damages, Congress must not
39 have intended nominal damages to be recoverable under the FMLA.

40 We are obligated to honor that intent and therefore to countenance the award
41 of only those elements of damages that Congress has deemed appropriate to redress
42 violations of the FMLA. Because Walker has admittedly suffered no actual
43 monetary losses as a result of UPS’ asserted violation of the FMLA and has no
44 claim for equitable relief, she has no grounds for relief under that statute.

45 *See also Lapham v. Vanguard Cellular Systems, Inc.*, 102 F. Supp. 2d 266, 269 (M.D. Pa. 2000)
46 (while plaintiff had a cause of action for interference, she suffered no wage or other monetary loss,
47 therefore “she cannot obtain relief under the FMLA and her claim must be dismissed.”); *Oby v.*
48 *Baton Rouge Marriott*, 329 F. Supp. 2d 772, 788 (M. D. La. 2004) (“It is clear that nominal
49 damages are not available under the FMLA because the statutory language of the FMLA
50 specifically limits recovery to actual monetary losses.”).